

COMMONWEALTH OF VIRGINIA  
DEPARTMENT OF HEALTH  
OFFICE OF EMERGENCY MEDICAL SERVICES  
STATE EMS ADVISORY BOARD

IN RE: EMS ADVISORY BOARD MEETING  
HEARD BEFORE: CHRISTOPHER L. PARKER  
CHAIRMAN OF THE EMS ADVISORY BOARD

FEBRUARY 8, 2019

CONFERENCE CENTER  
EMBASSY SUITES HOTEL  
2925 EMERYWOOD PARKWAY  
RICHMOND, VIRGINIA

1:03 P.M.

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1 APPEARANCES:

2 Christopher Parker, BSN, RN, CEN CPEN, NRP,  
3 CCEMTP, Presiding  
4 Chairman of the EMS Advisory Board

5 Amanda Lavin, Esq.  
6 Office of the Attorney General  
7 Board Counsel

8 Parham Jaber, MD, MPH  
9 Public Health and Preparedness  
10 Deputy Health Commissioner

11 EMS ADVISORY BOARD MEMBERS:

12 Michel B. Aboutanos, MD

13 Samuel T. Bartle, MD

14 John C. Bolling

15 Dreama Chandler

16 Valeta C. Daniels

17 Kevin L. Dillard

18 Angela Pier Ferguson

19 Dillard E. Ferguson, Jr.

20 Jason D. Ferguson

21 R. Jason Ferguson

22 William B. Ferguson

23 Sudha Jayaraman, MD

24 Lori L. Knowles

25 John Korman

Matthew Lawler

Julia Marsden

Richard A. Orndorff, Jr., Mayor  
Strasburg, Virginia

## 1 EMS ADVISORY BOARD MEMBERS (con't.)

2 Jeremiah O'Shea, MD

3 Jethro H. Piland

4 Valerie Quick

5 Gary Samuels

6 Thomas E. Schwalenberg

7 Gary Wayne Tanner

8 Sadie Jo Thurman

9 Allen Yee, MD, FAAEM

10 Gary P. Critzer

11  
12 VDH/OEMS STAFF:13 Gary Brown  
14 Director15 Scott Winston  
16 Assistant Director17 George Lindbeck, MD  
18 EMS Medical Director

19 Tristen Graves

20 Wanda Street

21 Irene Hamilton

22 Jackie Hunter

23 Stephen McNeer

24 Karen Owens

25 Adam Harrell

1 VDH/OEMS STAFF (con't.):

2 Marian Hunter

3 Deborah T. Akers

4 Chad Blosser

5 Chris Vernoval

6 Cam Crittenden

7 Tim Perkins

8 Luke Parker

9 Ron Passmore

10 David Edwards

11 Wayne Berry

12 Paul Fleenor

13 Rich Troshak

14  
15 ALSO PRESENT:

16 Kate Challis

Coordinator

17 Central Virginia Coalition to Stop the Bleed

18 Valeria Mitchell

System Improvement Committee

19  
20 Karen Shipman, Chair

Injury & Violence Prevention Committee

21  
22 Brad Taylor, Vice-Chair

Pre-Hospital Care Committee

23  
24 Margaret Griffen, MD, Chair

Post-Acute Care Committee

1 ALSO PRESENT (con't.)

2 Mark Day  
Emergency Preparedness & Response Committee

3  
4 Greg Woods  
Regional EMS Council Executive Directors

5  
6 Brian McRay  
Richmond Ambulance Authority

7  
8 Michael Player  
Virginia 1-DMAT

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1           (The EMS Advisory Board meeting was called  
2 to order at 1:03 p.m. The Pledge of Allegiance was  
3 recited by the Board and the gallery. A quorum was  
4 present and the Board's agenda commenced as follows:)

5  
6           MR. PARKER: For those members  
7 seated at the table, I've been asked to make  
8 sure that you speak into the microphone. We  
9 do have a Court Reporter. Make sure your  
10 microphone is on and make sure you speak  
11 clearly.

12           On the agenda, we have the  
13 approval of the November 7th meeting  
14 minutes. The minutes were sent out. Are  
15 there any corrections or adjustments to the  
16 minutes?

17  
18           BOARD MEMBER: Mr. Chairman, on  
19 page 12, line -- starting off the paragraph  
20 on line 23. It references John Bolling  
21 retired fire chief for the City of Bristol.  
22 Bristol is misspelled.

23           It actually looks like  
24 Richmond. I would ask that that be  
25 corrected to spell Bristol.

1 MR. PARKER: So noted.

2  
3 BOARD MEMBER: Thank you.

4  
5 MR. PARKER: Any other corrections?  
6 Hearing none, do I have a motion to accept  
7 the minutes as amended?

8  
9 BOARD MEMBER: So moved.

10  
11 MR. PARKER: Second?

12  
13 BOARD MEMBER: Second.

14  
15 MR. PARKER: All in favor?

16  
17 BOARD MEMBERS: Aye.

18  
19 MR. PARKER: Meeting minutes  
20 approved. You have it in front of you, the  
21 agenda for this meeting. Do I have anything  
22 that needs to be added to the agenda?  
23 Hearing nothing, may I have a motion to  
24 approve the agenda?

1 BOARD MEMBER: So moved.

2  
3 MR. PARKER: And the motion's been  
4 seconded. All in favor?

5  
6 BOARD MEMBERS: Aye.

7  
8 MR. PARKER: The agenda stands. On  
9 the chairman's report, as I mentioned this  
10 morning in the TAG meeting, this is an  
11 exciting time for the Commonwealth.

12 The last two days have been  
13 filled with meetings, not just of the  
14 previously standing committees of the  
15 Advisory Board, but the new six committees  
16 that fall under the Trauma Branch, as we've  
17 decided to call it.

18 I met for two hours with OEMS  
19 staff Wednesday afternoon. And we kind of  
20 phrased that as the Branch to make sure we  
21 can kind of keep some of this in line.

22 And you'll hear more about  
23 that as we go through today. In moving back  
24 in the history and thinking about the ACS  
25 site visit that we had here in Richmond, the

1 100 people -- over 100 people that were in  
2 the room, this is a very positive exciting  
3 time in seeing where this is moving forward  
4 in the Commonwealth.

5 It's been a lot of work and  
6 you'll hear more about that today. And  
7 that's all I have for the Chairman's report.  
8 Vice-chair.

9  
10 MR. D. E. FERGUSON: I don't have  
11 any report at this time. Thank you.

12  
13 MR. PARKER: Okay. Deputy  
14 Commissioner's report, Dr. Jaber.

15  
16 DR. JABERI: Good afternoon. Just  
17 want to thank you again everybody for taking  
18 the time to come out today. I had a chance  
19 to introduce myself the last time.

20 Joined the Department of  
21 Health in October. This being my second  
22 Advisory Board meeting. It's nice to see a  
23 couple familiar faces. I want to thank a  
24 few of our folks here in central Virginia  
25 partner who've invited me out to their

1 facilities to show me their trauma systems,  
2 the landscapes, some of the concerns with  
3 regards to patient transport.

4 Specifically where whether  
5 trauma triage guidelines are being followed  
6 and how that's being enforced. So I'm  
7 beginning to learn a little bit about that.

8 Obviously, we've been through  
9 some challenging times, and with this week I  
10 would say with what we're seeing in the  
11 political realm, what we did in the VDH --  
12 Virginia Department of Health -- is had an  
13 agency-wide polycom to kind of talk about  
14 the lessons learned.

15 And what that means about the  
16 services we provide in the Virginia  
17 Department of Health, which is aimed and  
18 geared towards all citizens.

19 We realize there's a lot of  
20 scrutiny, a lot of concern and just want to  
21 acknowledge the -- the challenges and  
22 difficulty some of our staff have had with  
23 regards to implications of what does this  
24 mean for us as State employees. So it's  
25 been a tough time, but through the

1       conversations, I think we have brought about  
2       awareness just through discussions. We have  
3       brought about opportunities to remind  
4       ourselves when we talk about health equity.

5               When we talk about the  
6       services that the State provides for our  
7       citizens to insure that we do those in a way  
8       that's meaningful, that's understandable,  
9       and that our -- our citizens when they have  
10      questions and concerns, we can respond to it  
11      in -- in the most effective manner.

12             Again, I -- I really  
13      appreciate being part of the EMS Advisory  
14      Board. The amount of talent and commitment  
15      that's in this room is -- is next to none.

16             And I enjoy every interaction  
17      I've had with our Office of EMS staff who  
18      work so hard to prepare for this meeting and  
19      look forward to the comments ahead. Thanks  
20      so much.

21  
22             MR. PARKER: Thank you, Dr. Jaber i.  
23      Office of EMS report.

24  
25             MR. BROWN: Thank you, Mr. Chair.

1 First I'd like to start off with a couple of  
2 updates on personnel changes. Staffing  
3 updates in the Office of EMS. And if --  
4 first of all, I'd like to introduce you to  
5 Rich Troshak.

6 And if he can stand up so I  
7 can properly embarrass him. Oh, keep  
8 standing. You're not off the hook yet.  
9 Okay. This -- Rich is our emergency  
10 operations specialist.

11 This is a position that was  
12 held by Ken Crumpler. Rich comes to us --  
13 and there's a write up in the -- in the  
14 quarterly report to you guys. He has served  
15 as the director of emergency communications  
16 for Chesterfield County for over 10 years.

17 His other communications  
18 experience includes the DHS communications  
19 Megacenter bank center in Philadelphia, as  
20 well as 911 centers in Kansas, Michigan and  
21 Pennsylvania, but he saved the best for  
22 last. Right, Rich? Right here. So anyway,  
23 we want to welcome Rich to the Office of EMS  
24 staff. And he will also be staffing our  
25 communications committee of this Advisory

1 Board. And if you have a chance to, go talk  
2 to him. He's a pleasant individual. And  
3 we've got a lot of busy work for him to  
4 start on here in the -- soon as this meeting  
5 is over, actually.

6 So Rich, welcome aboard. We  
7 do have an opening also in the same  
8 division, our emergency ops planner  
9 position. We are now going into our fourth  
10 round of advertisement and recruitment.

11 We have had three failed  
12 attempts in terms of filling that position.  
13 So we are trying again. And we, quite  
14 candidly, are upping the salary range so we  
15 can hopefully attract qualified candidates  
16 for that position.

17 And we have had it categorized  
18 as a hard to fill position as well because,  
19 obviously, three failed attempts. It is a  
20 hard to fill position. So that is in  
21 recruit.

22 And then I'm sorry to report  
23 that Billy Fritz, who is our BLS training  
24 specialist within the Office of EMS has been  
25 lured back to Prince William County and will

1 be working in Prince William. And we really  
2 -- very, very sorry to see him leave because  
3 he's been very visionary and has really done  
4 a lot in his short tenure within the Office  
5 of EMS.

6 And he will be sorely missed.  
7 So that's it with updates. I do want to  
8 also echo what Chris had started off saying  
9 with regards to the new committee structure.

10 And I said this today in the  
11 trauma -- I have to look at my notes --  
12 Trauma Administrative and Governance  
13 Committee. We refer to it as TAG.

14 And this -- it's really  
15 monumental, I think, in terms of what's  
16 going on here in -- in the Commonwealth with  
17 regards to the ACS consultative study and  
18 review.

19 And basically, the  
20 recommendations that came out of that  
21 national assessment. And then, how do you  
22 get your arms around the recommendations and  
23 how do you eat this elephant, so to speak.  
24 And the -- working with the chair of the  
25 Trauma System Oversight Management

1 Committee, which is now TAG -- Dr. Aboutanos  
2 and then the former chair, Gary Critzer.  
3 And -- and putting structure to that type of  
4 process and working through all the  
5 recommendations and categorizing them.

6 And then establishing work  
7 groups and so forth, it's -- it's been  
8 nothing short of -- of miraculous in many  
9 respects. And again, I said this in TAG  
10 this morning, I'll say it again.

11 The Office of EMS is very  
12 engaged in and very active on a national  
13 level, through the National Associate of  
14 State EMS Officials. And I am getting calls  
15 and emails on a routine basis.

16 And people -- they look up and  
17 they pay attention to what's going on here  
18 in Virginia. And they are looking at what  
19 we're doing in the world of trauma and  
20 critical care and integration of a true  
21 system, EMS trauma care system.

22 And they -- they really are  
23 asking how did we pull this off, how we --  
24 we doing this. And they -- they are looking  
25 closely because it's really something that,

1 quite honestly, I haven't see it in --  
2 anywhere else at the moment. And so, with  
3 the TAG Committee led by Dr. Aboutanos and  
4 then the six work groups which are now  
5 standing committees of the Advisory Board,  
6 under that.

7 And of course, that was done  
8 as a result of action taken at the November  
9 7, 2018, Board meeting to amend the bylaws  
10 to recognize this, to really integrate the  
11 -- the system even closer.

12 It's really remarkable and I  
13 certainly welcome all of the new -- excuse  
14 me -- committee chairs. And I think they're  
15 under the TAG report.

16 I believe there's going to be  
17 some introductions by Dr. Aboutanos and  
18 maybe some updates and so forth. So we're  
19 really happy about that.

20 This time of year, too, you  
21 know that we -- the Office of EMS -- we send  
22 out a weekly legislative grid and report.  
23 And it's bills that we are tracking that are  
24 of interest. I will have to admit this --  
25 this year legislatively has been the

1 lightest year in my career with regards to  
2 legislation that we are lead on and having  
3 to develop legislative action summaries and  
4 fiscal impact statements and -- and also  
5 attending committee meetings and testifying.

6 But nevertheless, there's a  
7 lot of bills that -- that do have an impact  
8 on EMS. And so, hopefully you've been  
9 getting them, that we post them weekly on  
10 our web site as well.

11 And so, you can follow those  
12 bills. You may wonder why some of the bills  
13 that are on the grid and report are there.  
14 They're all there for a reason and even  
15 including bills that may have action that  
16 would lessen the impact of suspending a  
17 driver's license, thus eliminating a  
18 reinstatement fee.

19 The reinstatement fee is what  
20 -- it feeds into the Trauma Center Fund. So  
21 every bill that we list is there for a  
22 reason. I don't put commentary on those  
23 bills in our reports. But expect that you  
24 would look at those bills as you find  
25 interest in them. And read them and know

1       about them. And if you -- if you have any  
2       comments yourself or you want to talk to  
3       your local Delegate or Senator, that is your  
4       prerogative to do so.

5               With that, I'm going to  
6       actually turn it over to staff now because  
7       we do have a couple of special presentations  
8       that I want to make sure that we include as  
9       the Office of EMS report.

10              And one that came up actually  
11       earlier today in TAG that -- a special  
12       presentation on Stop the Bleed, and then  
13       another presentation. And so I will defer  
14       anything else I would have and look at Scott  
15       and then Dr. Lindbeck.

16  
17              MR. WINSTON: All right, thank you,  
18       Gary. I, too, would like to extend my warm  
19       welcome to the -- the Trauma System  
20       community.

21              It's nice to see you all  
22       participate in this process. You've been a  
23       member of this community and we've  
24       recognized that. But now we have formalized  
25       that involvement and that commitment to the

1 trauma care patients. So we appreciate the  
2 hard work that you're doing. Secondly, I'm  
3 going to put a plug in for cardiac care, to  
4 kind of save the dates, if you will.

5 The first one has to do with  
6 the Mission Lifeline EMS Recognition  
7 Program. For the last five years, the  
8 American Heart Association has celebrated  
9 achievements of pre-hospital providers and  
10 their designated hospital specific to STEMI  
11 patient care.

12 You can be recognized for your  
13 contribution as a vital member of that STEMI  
14 team by putting in an application. A number  
15 of agencies have applied already in past  
16 years and been recognized.

17 There is a process for -- for  
18 those that have prior applications or those  
19 that wish to apply for the first time. The  
20 deadline is April the 2nd of this year.

21 And I would encourage agencies  
22 interested in doing that to do so. The  
23 second item has to do with the Virginia  
24 Heart Attack Coalition. And this is a group  
25 of individuals and physicians who have

1       gotten together and have been meeting for a  
2       number of years, looking at providing  
3       education and training to help improve the  
4       outcome of cardiac care patients.

5               Dr. Pete O'Brien from  
6       Lynchburg and Dr. Mike Kontos from here in  
7       Richmond are great guys to work with. And  
8       we had a conference call this -- earlier  
9       this week.

10              The Virginia Heart Attack  
11       Coalition has an annual meeting. May the  
12       17th it will be held at Chesterfield County  
13       Fire in their training center. And I  
14       encourage you to -- to attend if you haven't  
15       been before.

16              The web site for the Virginia  
17       Heart Attack Coalition is  
18       virginiaheartattackcoalition -- all spelled  
19       out -- .org. So please take a look at that.  
20       And we'd like to see you at that meeting in  
21       May. Thank you.

22  
23              DR. LINDBECK: Just a brief  
24       comment. The EMS Agenda 2050 document was  
25       released last month, so it's only been out

1       for two or three weeks. But I think it'd be  
2       worth taking a look at and reviewing. It's  
3       available at [ems.gov](http://ems.gov) for download if you  
4       want to take a look at that. That's it.

5  
6               MR. BROWN: That was great coming  
7       from you, George, the medical director.  
8       Just administrative stuff, huh?

9  
10              DR. LINDBECK: Yeah. I love it.

11  
12             MR. BROWN: Okay. I'm glad George  
13       brought up the agenda 2050 because the  
14       original EMS Agenda for the Future, released  
15       in 1996, actually had a big influence on us  
16       in Virginia.

17                   And we implemented a lot of  
18       what was in that document. And we actually  
19       structured organizationally this Board based  
20       on the 1996 EMS Agenda for the Future.

21                   And the 14 attributes that  
22       were identified to -- for states to have an  
23       effective and efficient EMS system. And we  
24       do have all -- we do address and cover all  
25       of those 14 attributes. So the 2050 agenda

1 is very important. In 2016, NITSA -- which  
2 produced the first Agenda for the Future in  
3 '96 -- did go out on national bid to develop  
4 a document of direction and vision for EMS  
5 in the country for 2050.

6 So you'll be hearing more  
7 about that. And it helped segue me into  
8 something I forgot to cover. And I will ask  
9 Chris Vernoal on our staff to cover that.  
10 And that's the update to the State EMS plan.

11 The Code of Virginia does  
12 require that we have a State EMS plan. And  
13 that that plan is reviewed and updated  
14 tri-annually and approved by the State Board  
15 of Health.

16 We last did that in 20 --  
17 March of 2017. And so therefore, we've got  
18 a target date of March of 2020 that we have  
19 to take it back before the Board of Health.

20 And one of the things that we  
21 did need to look -- as we go through that --  
22 and tasking each committee to update  
23 sections that are applicable to them or  
24 include sections that may not be there now.  
25 It's also look at federal documents such as

1 the Agenda 2050 as well. So Chris, with  
2 that, if you would come forward and kind of  
3 give some more details on what everybody's  
4 homework assignments are going to be.

5  
6 BOARD MEMBER: Is there a  
7 microphone for the public? There is not.  
8 You want to step to one of the sides so that  
9 you can be picked up by the Court Reporter.

10  
11 MR. VERNOVAL: All right. So,  
12 thank you. All of the committee chairs and  
13 EMS office staff to those committees have  
14 been emailed out every -- all the  
15 information, the guidance documents that we  
16 already have on it.

17 So a lot of the communications  
18 that we've had over the last couple days  
19 have also included some of the communication  
20 that we need with this.

21 The guidance documents, the  
22 time frame and everything that we need to  
23 have everything done. The plan has to come  
24 back -- we have to have everything done and  
25 completed so that we can complete it at the

1 August and then approval for the November  
2 Advisory Board meeting. And then we'll go  
3 through for the Board of Health to actually  
4 have the final approval in March.

5 So it's a lot of stuff's going  
6 to have to happen over the next year. So  
7 part of your meetings are probably going to  
8 have a little bit of extra work alongside of  
9 your -- your normal load that you're used  
10 to.

11 Just -- you know, again, we  
12 ask the committees take a look at your  
13 relevant sections of the -- of the plan,  
14 review them.

15 And again, as -- as Gary was  
16 saying, please take a look at that Agenda  
17 2050 and see how the Agenda 2050 is going to  
18 be relevant into our current State plan and  
19 how it's going to move forward for our next  
20 three-year plan.

21 And one of the things that  
22 we're looking to do as well is as we get the  
23 plan in place, as we're moving forward to  
24 have -- when we have our quarterly meetings  
25 and everything to have a committee chair

1 report reporting back into the Advisory  
2 Board as to how our plan is actually  
3 working. And in the action items and how  
4 everything is going with those committees  
5 moving forward in the future. So any  
6 questions on the plan?

7  
8 MR. BROWN: Thank you, Chris.  
9 Appreciate it.

10  
11 MR. VERNIVAL: You want me to do  
12 Workforce while I'm up or --

13  
14 MR. BROWN: Let's save that for the  
15 --

16  
17 MR. VERNIVAL: I'll wait.

18  
19 MR. BROWN: -- the Standing  
20 Committee report, I guess.

21  
22 MR. VERNIVAL: Okay.

23  
24 MR. BROWN: Also this year is our  
25 40th anniversary of our statewide EMS

1       Symposium. And so we're -- we're planning a  
2       lot of big things, big activities. Our  
3       Program Committee meets again this coming  
4       Tuesday for us to start going through over  
5       1000 calls for presentations to select from  
6       for our Symposium.

7               However, if you or anybody in  
8       this room would still like to submit -- and  
9       you have an idea, you have a great  
10      instructor's name in mind or so forth --  
11      please get in touch with us right now.

12             Either -- you can send me an  
13      email or Debbie Akers, who's handling that  
14      for the Office with the Program Committee.  
15      Any ideas that you would -- you would have  
16      in terms of what you'd like to see offered  
17      at the Virginia EMS Symposium.

18             Basically, we'll still accept  
19      it even though we've closed officially the  
20      call for presentations online. But if you  
21      -- if there's really something that you  
22      would like to make sure that we cover,  
23      please let us know. We'll do our best to  
24      accommodate that. Also, just moving very  
25      quickly -- Kate, if you'll start coming

1 forward. And I'm going to let you introduce  
2 yourself. But Kate gave a presentation on  
3 actually a -- a national effort called Stop  
4 the Bleed.

5 And it is -- it was so  
6 impressive that after she got finished this  
7 morning presenting it to TAG, Chris and I  
8 kind of look at each other.

9 Said, well, if she's willing  
10 to stay over for the afternoon, we'll give  
11 her a nice lunch. And we'll put her early  
12 on the agenda to make this presentation.  
13 Because we felt that strongly about it.

14 And it was such a good  
15 presentation. And we need to get this word  
16 out and this awareness, even wider than we  
17 have.

18 And we also -- this was an  
19 emphasis point at the past Symposium as well  
20 in terms of train the trainer for Stop the  
21 Bleed campaign. So Kate, if you don't mind  
22 introducing yourself and then --

23  
24 MS. CHALLIS: Can somebody more  
25 technologically inclined than I am --

1 MR. HARRELL: Just touch your  
2 computer. It should all wake up.

3  
4 MS. CHALLIS: There you go. Can  
5 you all hear me or do I need to pick up a  
6 microphone?

7  
8 COURT REPORTER: Pick up a  
9 microphone, please.

10  
11 MS. CHALICE: Hi, I am Kate  
12 Challis. I am -- oh. I told you, no  
13 technology here. I'm Kate Challis. I'm the  
14 trauma program manager over at Johnston-  
15 Willis and I got suckered into being the  
16 coordinator of the Central Virginia  
17 Coalition to Stop the Bleed.

18 When they looked around the  
19 table, I was the one left to be in charge.  
20 So they asked us to come here this morning  
21 and speak to you all about what we've been  
22 doing in Central Virginia to bring the Stop  
23 the Bleed Program out to the public and to  
24 our communities. So we wanted to explain it  
25 to you all. In Central Virginia, all the

1 trauma centers gathered together and sat at  
2 a table and said, we're all teaching the  
3 same program. We should be teaching it  
4 together.

5 There's really no competition  
6 here and there's all sorts of competition  
7 among trauma centers for all sorts of  
8 market share. But not on this one. On  
9 this, we all had the same message.

10 Wanted to get it to the same  
11 people. So we gathered together and we  
12 started to bring in other people on an ad  
13 hoc basis.

14 Z-Medica has been a great  
15 supporter and has offered a lot of training  
16 equipment, and helped us out financially  
17 quite a bit.

18 Then the Office of EMS and the  
19 EMS-C also because one of our target  
20 vulnerable populations was, of course,  
21 children. But we meet monthly.

22 We started at the end of 2017  
23 at Johnston-Willis. And we decided that we  
24 would be very intentional about  
25 collaborating for large courses, especially

1       when the sort of crossed different  
2       geographical areas and locations. And as a  
3       result, we were able to -- as early as  
4       February -- teach the entirety of the  
5       Richmond Airport.

6               And now if you were to look  
7       around in the Richmond Airport, they have  
8       wall-mounted trauma first aid kits that  
9       include Quick Clot and tourniquets in them  
10      as well.

11             And then we started gathering  
12      other groups to -- this is another example.  
13      We taught at a high school and taught -- I'm  
14      sorry, middle school and taught the entire  
15      staff of the middle school.

16             So in a span of about an hour  
17      and a half, we were able to reach 125  
18      people. And then one of our largest classes  
19      to date has actually been in New Kent.

20             And in the span of about three  
21      hours, we taught roughly 400 people. Again,  
22      because we all came together to sort of join  
23      forces for that. We joined underneath the  
24      -- or branched out the ODEMSA's professional  
25      development committee because we were able

1 to sort of leverage the pre-existing 501-C-3  
2 status so that we would have the opportunity  
3 to apply for grant funding as we needed it.

4 And also because it was a --  
5 already built in network of EMS agencies and  
6 intentional community outreach that already  
7 existed. So we sort of just rode their  
8 coattails for a little bit to do that.

9 We considered -- we also  
10 considered instead using the Central  
11 Virginia Health Care Coalition because it  
12 was a group of hospitals.

13 But we felt there was better  
14 relationship already there with EMS agencies  
15 and with the community using ODEMSA's branch  
16 instead. Some successes or things that  
17 contributed to our success.

18 We have unified buy-in. Every  
19 one of the program managers went to our  
20 facilities -- and this is three major  
21 competitors in particular coming together.

22 We went to our facilities and  
23 requested support, and they unanimously gave  
24 it. And we also were intentional about  
25 having a single location for our data

1 registration, for our course registration.  
2 We drive them through VCU's Center for  
3 Trauma and Critical Care Education, so the  
4 university side of it, because they have the  
5 personnel and the programs and the ability  
6 to collect the data.

7 So that the smaller centers,  
8 for example -- myself, our center is much  
9 smaller. But we can use that same data and  
10 everyone can collaborate for it.

11 We also created our own logo  
12 because at one point we discussed having a  
13 -- a shirt or design that incorporated  
14 everyone's logos.

15 And then the marketing and  
16 legal implications got started that -- it  
17 just wasn't even worth the fight. So we  
18 went with creating name and a logo that you  
19 see there, very, very advanced.

20 And we had our own shirts and  
21 we stayed away from any sort of company  
22 involvement in any logos. Instead it was  
23 that one collaborative mission. Where we  
24 have seen that we would have a lot of  
25 opportunity is we would love to have more

1 financial support. We're currently  
2 expanding legislative support -- exploring,  
3 excuse me, legislative support.

4 There is some grant funding  
5 opportunities that we've bounced around,  
6 whether or not we can apply for them. We  
7 also discovered that we've had varying EMS  
8 support.

9 We've had some EMS  
10 organizations that are really willing and  
11 excited and show up in mass to help us  
12 teach. And we've had others that sort of  
13 said, no.

14 It's -- it's not really  
15 anything that we're going to do and get  
16 into. There also was not a[n] instructor  
17 course. It still doesn't necessarily exist.  
18 Supposedly, ACS is coming out with it this  
19 year.

20 We haven't seen it yet, so we  
21 had to create our own. But by doing that,  
22 we were able to have one of our other bigger  
23 successes, which was to at EMS Symposium in  
24 this past year, we trained over 250 EMS  
25 providers in a train the trainer format. So

1       that we have 250 new instructors to add to  
2       our instructor cache. And they are from  
3       across the State. We're also creating a  
4       school nurse tool kit so that the school  
5       nurses can help us teach it as well.

6               We'll talk more about that in  
7       just a minute. But one of the things that  
8       centralized data repository, we wanted to  
9       spread the message to you all is that VCU  
10      has offered to house that data for the  
11      entire state.

12             And we will get the message  
13      out, probably via email, in the next six  
14      weeks or so how we are actually going to  
15      organize and structure that.

16             But that way, everyone can  
17      make sure that the data is being collected  
18      on where we are actually teaching. Because  
19      right now, even in the last TAG meeting, we  
20      discovered we can talk about where there are  
21      gaps.

22             But turns out maybe an EMS  
23      agency is teaching that. And we just aren't  
24      speaking -- didn't know it. So we can have  
25      that central data repository that will tell

1       us where it's being taught. And also, if  
2       you were to need instructors, that will  
3       include a component that has a centralized  
4       instructor pool.

5               So that if you, all of a  
6       sudden want to teach a class of 100 people  
7       but don't have anyone to help you, you can  
8       send an email to those instructors and say,  
9       who's around on this date, this time that  
10      can help teach this class.

11             We looked at whether or not we  
12      should form a State coalition. And there  
13      were really two paths that we saw in how to  
14      do this. Either base it geographically on  
15      the EMS councils or base it geographically  
16      on the health care coalitions.

17             And there are advantages and  
18      disadvantages either way you look at it. If  
19      you look at the first option with your EMS  
20      regions, if you overlay your hospitals that  
21      are trauma centers over top of that, you've  
22      got some pretty good representation across  
23      the State and pretty good, sort of,  
24      spearheads to kind of deliver that message.  
25      There are, however, two fairly large gaps

1       there, Shenandoah and the far southwest  
2       region that don't have a trauma center. If  
3       there is one near by, it is across a border.  
4       So there is not one in Virginia right there.

5               If you look instead at the  
6       hospital coalitions -- the health care  
7       coalition regions -- then you start  
8       overlaying your trauma centers in there.  
9       And you've got less of a gap, but still that  
10      one big one that's out -- far southwestern  
11      Virginia area.

12             So we decided instead that  
13      perhaps the way to go about this is a -- a  
14      version of a hybrid so that each geographic  
15      region needs to sort of explore within  
16      themselves how they form a coalition that is  
17      similar to what we've done in Central  
18      Virginia.

19             And already we know that there  
20      is some exploration in southwestern Virginia  
21      and also in the Tidewater area. But there  
22      has to be those open lines of communication  
23      that haven't necessarily existed before.  
24      I'll tell you that from the trauma program  
25      manager perspective, we are very fluid with

1 offering referrals back and forth. I get  
2 requests on a daily basis for teaching  
3 classes from across the State. And my staff  
4 can't do that, so we send them on instead.

5 We'll send them to Mark in  
6 Tidewater. We'll send them to other places,  
7 wherever is appropriate. Because this isn't  
8 about me and my company. This is about  
9 getting the message and getting this course  
10 out to the public.

11 Also we're going to have it be  
12 a standing -- Stop the Bleed is a standing  
13 discussion item at both the Trauma Program  
14 Manager Group on a quarterly basis and also  
15 the Injury and Violence Prevention Trauma  
16 sub-committee.

17 So we're talking about it on a  
18 regular basis in these open forums. But the  
19 real answer and ultimate issue is that  
20 trauma centers are a short term solution to  
21 what we want to be common knowledge.

22 We want this to be as common  
23 as CPR and using AED. So instead, one of the  
24 things we're looking at is -- also, not  
25 instead, excuse me -- in addition to is

1 using public school system to help teach our  
2 students and teach our kids so that over the  
3 next many years, we're going to have a  
4 community that actually has that education.

5 The whole idea is to create an  
6 actual self-sustaining program that doesn't  
7 rely on trauma centers or EMS agencies or  
8 any operating in a silo. Instead, it's able  
9 to be brought to the entire public.

10 So the way that we are  
11 proposing that we do that is that the trauma  
12 centers will come in and teach the school  
13 nurses. And we've already begun part of  
14 this.

15 School nurses can also help to  
16 teach other people in their building that  
17 are going to be -- either have a passion for  
18 it or have some sort of exposure to it.

19 Whether that's an athletic  
20 trainer or school resource officer or each  
21 school has its own safety team who is  
22 designed to respond to any kind of an  
23 accident or instant that would happen  
24 inside. They create a training team and  
25 that training team is able to teach the

1 teachers, staff, coaches, the people that  
2 would be in the school around the kids. And  
3 then that results in that smaller microcosm  
4 that knows the Stop the Bleed curriculum.

5 Looking long term, the school  
6 nurses are going to teach the health and  
7 PhysEd teachers, not gym teachers. Don't  
8 make that mistake. I did. Health and  
9 PhysED teachers.

10 They're going to offer it in  
11 ninth grade when they have their first aid  
12 curriculum. And then the kids are going to  
13 learn it then. And then in 10th grade,  
14 they're going to have a refresher.

15 And we've piloted how you  
16 would do that refresher. I'll explain that  
17 in just a few minutes. But at the same  
18 time, the school nurses are still working  
19 with that training team, because they're  
20 going to maintain a staff competency that's  
21 going to need to be done and repeated  
22 regularly. And that's going to create that  
23 baseline Stop the Bleed in the community.  
24 At the same time, your trauma centers are  
25 there to help support the school nurses and

1 the rest of the community, so that  
2 eventually everybody knows it and knows how  
3 to help if there were ever to be an  
4 incident.

5 One of the things we have  
6 begun to do in the trauma center community  
7 is we've created a tool kit for these school  
8 nurses.

9 It'll go out to them in July  
10 about how to teach the class, how to get  
11 funding for it, how to get the supplies in  
12 the school.

13 Because the supplies is  
14 another big -- the cost of the supplies and  
15 the logistics of getting them there are very  
16 sort of -- that's a very big obstacle for  
17 them.

18 But the first thing we did is  
19 we have gone out already and taught some of  
20 the school nurses and then athletic  
21 trainers.

22 And sort of helped them  
23 discuss and bounce around how they would  
24 create this team within their school. And  
25 this process started in the fall and it is

1 continuing and will probably continue for  
2 the next 12 to 18 months. We will bring  
3 them a train the trainer at the same time if  
4 they would like that, to go ahead and  
5 develop that team right then and there.

6 We'll do it because it only  
7 adds on 30 minutes. And then we've  
8 developed a scenario-based training. We  
9 piloted this with some school nurses. We  
10 did it and had some great success.

11 They went through three  
12 evolutions where they had to do sort of a  
13 one on one and then a small team  
14 environment, and then a large team  
15 environment from true mass casualty.

16 And what we discovered when we  
17 did that was that all the teachers and the  
18 school nurses that participated said, Stop  
19 the Bleed class is not sufficient. They  
20 need reinforcements, a refresher.

21 And that that scenario-based  
22 training was absolutely the way to go. That  
23 they believe that sort of gave them a  
24 practical application that took it from  
25 being theoretical to actually real, that

1       they could do this to help somebody. They  
2       also felt that they had sort of been  
3       empowered by doing it and that they felt  
4       more competent in doing it, and willing to  
5       help if anything were to happen.

6               Moving forward, the next steps  
7       are to help them develop their own training  
8       team and bring it out -- teaching -- they're  
9       doing the teaching. We're not doing the  
10      teaching any more.

11             We're sort of that supportive  
12      role. And that is coming up in the next  
13      spring time. The State of Georgia has done  
14      a similar model. They had \$1M grant from  
15      their State government.

16             And they actually put one kit  
17      in every single school. They have numbers  
18      for -- so that you are aware -- their  
19      numbers are fairly comparable to Virginia's.

20             So 2300 schools is a rough  
21      ballpark of about where we would sit. They  
22      had \$100,000.00 grant for training supplies  
23      that they used to get out to those schools.  
24      But they were using PVC pipe and Styrofoam  
25      pull noodles. So not quite the level we

1 would hope for, but still a realistic  
2 possibility. Because, again, in the large  
3 way that it can be cost-prohibitive -- that  
4 training supply.

5 They also trained small teams  
6 within each school and their results were,  
7 after they got most of their schools  
8 trained, they had four actual appropriate  
9 documented children's lives saved because  
10 they used a tourniquet that was provided by  
11 the Stop the Bleed program.

12 Or by this Georgia  
13 governmental grant. So looking and thinking  
14 about applying that to Virginia, this  
15 really, we feel like is the way to go.

16 And we feel like we've got a  
17 pretty good system and plan in place. What  
18 questions do you all have? None? All  
19 right, then.

20  
21 DR. ABOUTANOS: I'll just say great  
22 job for presenting and -- I just think this  
23 is -- I mentioned this at the TAG. I  
24 mention this again. This is -- that's why  
25 we asked Kate to come and -- and present to

1 the TAG. Just showing how various health  
2 systems can come together for something  
3 that's incredibly essential. And that we,  
4 as a State, should come together and achieve  
5 -- achieve this.

6 This is a national movement.  
7 And that we -- that does make a difference,  
8 especially if we have any kind of, you know,  
9 mass casualties. But also in regular  
10 ability of the average citizen to stop the  
11 bleed.

12 And so I applaud all the --  
13 the efforts and the -- and I think this,  
14 what she put on, has together of how this  
15 should move.

16 There are various different  
17 regions that also have their own efforts  
18 beside Central Virginia. And how can we  
19 come together and come up with a centralized  
20 common efforts and make sure that we geo-map  
21 the whole thing.

22 And any desert that doesn't  
23 have that, educate in those various  
24 different deserts. Especially in places  
25 that don't have trauma center, don't have

1 a[n] EMS system that can get to you within  
2 seven to 10 minutes. So those are very  
3 important things that -- that this -- we  
4 have the formula. Just a matter of now how  
5 to move it forward.

6  
7 MR. PARKER: I'm going to echo what  
8 Dr. Aboutanos said, and thank you, Kate, for  
9 being here.

10  
11 MR. BROWN: Kate, thank you. We  
12 really appreciate it. Last, I would like to  
13 ask Gary Critzer to actually update the  
14 Board on some activities and projects that  
15 are going on in OEMS.

16  
17 MR. CRITZER: Thank you, Mr. Brown.  
18 Yesterday at the Executive Committee and at  
19 the Regional Council Executive Directors'  
20 meeting, I was asked to give an update on  
21 some ongoing activities at the Central  
22 Shenandoah EMS Council. I'd like to  
23 acknowledge, before we start, that one of  
24 our Board members is also on this Board --  
25 Mr. Lawler representing Augusta County is a

1 CSEMS Board member. And Jeff Michael, the  
2 deputy chief from Rockingham County Fire and  
3 Rescue is also with us and has actively been  
4 involved with our Board in -- in -- over the  
5 past many years.

6 So I don't know how many of  
7 you are aware of what's been going on with  
8 us over the last year, year and a half. But  
9 a number of events have occurred that have  
10 impacted Central Shenandoah EMS.

11 For the last many years, to be  
12 quite honestly, and it's been sort of  
13 spiraling effect for -- for a while. As you  
14 know, Central Shenandoah for years was one  
15 of the -- what I would like to say was one  
16 of the strongest EMS councils in the  
17 Commonwealth, especially with relationship  
18 to the amount of training that it provided  
19 in our region simply because we did not have  
20 a community college that delivered advanced  
21 EMS education.

22 Central Shenandoah filled that  
23 void. We also have a mix of rural and  
24 suburban where, over the years, that -- our  
25 system has evolved from one made up

1       predominantly of volunteer EMS to one that  
2       are now -- now a number of career  
3       combination systems that are operated by  
4       fire rescue organizations at local  
5       governments.

6               So the structure of -- of  
7       CSEMS has changed pretty dramatically over  
8       the last 30 years. As it has, quite  
9       candidly, throughout the Commonwealth.

10              Our board was formerly made up  
11      -- and don't gasp, they did that twice  
12      yesterday. Our board formerly was made up  
13      of 72 members. Every licensed EMS agency in  
14      the region had a seat.

15              Every hospital that served the  
16      region had a seat. And every local  
17      government in the region had a seat. There  
18      were days, believe it or not, 20 years ago  
19      where we would fill a room with a number of  
20      people when we would have a quarterly board  
21      meeting.

22              But not so much in the recent  
23      past. We would have a very limited  
24      attendance and it was always pretty much the  
25      same people. Until you tried to change the

1       bylaws to downsize the board and then you  
2       would get people coming out of the woodwork  
3       you hadn't seen in five years because they  
4       didn't want to lose their seat.

5               Nevertheless, our biggest  
6       event started when our funding was impacted.  
7       We, through the years, had a number of --  
8       what I would like to say were very  
9       successful funding opportunities.

10              Back in our early years with  
11      our first executive director, Tom Schwartz.  
12      Some of you may know Tom. Tom was pretty  
13      visionary when he looked at alternatives for  
14      providing funding for CSEMS.

15              And our first funding source  
16      was a 45 cents per capita funding from all  
17      of our local governments. Then came One for  
18      Life and followed subsequently by Two for  
19      Life and Four for Life, and Four and a  
20      Quarter for Life.

21              But with One for Life, he  
22      developed a funding strategy that -- that  
23      got all of our agencies that received Four  
24      for Life funds to do a 35% share with CSEMS.  
25      We held the funds in escrow. And when

1 someone needed to withdraw money to pay for  
2 allowable equipment or training, they would  
3 come to the board and we would send them --  
4 they would request it with an invoice.

5 And we would reimburse them  
6 for their expense. We were allowed to hold  
7 that money in escrow and use the interest  
8 off that account as part of the  
9 administrative -- to operate the council.

10 And we also used EMS training  
11 funds in the old model extensively. Matt  
12 was our EMS education director, excuse me.  
13 And we used those monies extensively to help  
14 provide EMS education.

15 The -- if we look back at that  
16 now, one could say that we -- we probably  
17 made a good mistake, if there is such a  
18 thing. We were able to provide very  
19 affordable EMS education to a lot of people.

20 We got often asked how are you  
21 doing that. You're charging \$400.00 for an  
22 EMT Intermediate class or \$495.00 or  
23 whatever it was. We were teaching EMT for  
24 \$195.00 a student. We actually got  
25 criticized for that. I think now we can

1 look back and say, well, while we did a lot  
2 of good with it, maybe the criticism was a  
3 little bit due. Because about three or --  
4 well, it's probably been longer than that.

5 Probably about four years ago  
6 now, the Attorney General's Office ruled  
7 that EMS Councils could no longer be direct  
8 recipients of Four for Life money.

9 And when that happened, we had  
10 to return all that money that was in escrow  
11 back to our agencies. And they had the  
12 option of sharing that money with us through  
13 paying for training.

14 But needless to say, there  
15 were a lot of them who always shared just  
16 because it had been the thing they did. And  
17 when they got that money back and saw that  
18 they could use it locally, it just was not  
19 available to us any more.

20 Followed within a year was the  
21 change in the EMS training funds structure,  
22 which in total hit our budget for about  
23 \$140,000.00. Which, quite candidly, started  
24 this downhill effect that we could not  
25 easily recover from. We put together a

1 funding program called Building a Stronger  
2 Future that really looked at a lot of -- it  
3 was based on how much an agency provided was  
4 what their training costs would -- would be.

5 And it was based on a formula  
6 involving the level of responses that they  
7 did during the year. And that program was  
8 never really successful.

9 And where we found out that we  
10 made this mistake with -- with subsidizing  
11 EMS training was that it suddenly became,  
12 wow, it's all about money.

13 Your costs for an intermediate  
14 class or an EMT class are now, you know,  
15 \$1800.00 and 30 some hundred dollars  
16 respectively -- respectfully -- anyway, you  
17 know what I mean.

18 And it -- it became an  
19 argument about, well, you all are just  
20 trying to make money. And we realized that  
21 we just couldn't continue in that route.

22 About the same time, we lost  
23 Mr. Lawler to Augusta County, to their  
24 benefit. One of the -- probably the finest  
25 EMS educators in the Commonwealth. And I

1 don't say that lightly and I'm not saying  
2 that because he's sitting there. But he  
3 produced a lot of really good EMS providers.  
4 And we lost Mr. Lawler to Augusta County.

5           Shortly behind that, we lost  
6 our CTC coordinator when she had another  
7 child. Shortly behind that, we lost one of  
8 our training coordinators, Mandy McComus  
9 [sp].

10           And then shortly behind that,  
11 Chad left us and came back to the Richmond  
12 area. And we were void of an executive  
13 director. So we did the thing that we'd  
14 always done for years and we went out and we  
15 hired an executive director.

16           That -- and that relationship  
17 didn't end up as successful as we would've  
18 liked for it to have been. And we found  
19 ourselves five and a half short months later  
20 without an executive director again.

21           Which prompted a discussion.  
22 And that discussion was that what did our  
23 future hold. We realized that we were  
24 continuing to do a lot of work that was --  
25 quite candidly, some of it has been around

1       since the days that -- the original EMS  
2       councils were formed over 30 years. Work  
3       that was designed during a time when the  
4       regional EMS systems were much different  
5       than they are today.

6               So we realized that it was an  
7       opportunity to look at how we do business  
8       and the work of the council to try to make  
9       sure we were performing tasks that were  
10      truly needed in our region.

11             So many of our -- our agencies  
12      that once were volunteer are now part of  
13      career systems. The career systems have  
14      their own training staff. They do their own  
15      performance improvement.

16             They do their own infection  
17      control plans and their own MCI plans. And  
18      we found that a lot of the planning that we  
19      did as a regional council really wasn't  
20      needed any more.

21             That's a discussion that we've  
22      had to have with the Office of EMS, is that  
23      we're doing work that really doesn't make a  
24      whole lot of sense. We do a lot of other  
25      good things like trauma performance

1 improvement. We do trauma triage plans. We  
2 do regional protocols. We do STEMI and  
3 stroke plans and guidance, which are very  
4 important and we should continue to do.

5 But the other discussion we  
6 had is what about our leadership. Our board  
7 really needs to change. It's time. It's  
8 overdue. We drafted bylaw changes and were  
9 successful in getting those through and  
10 reduced our board from 72 members to 15.

11 One from each political  
12 subdivision, one appointed by VHHA for one  
13 of the area hospitals, and two EMS provider  
14 seats that are appointed by the other 13  
15 members of the board.

16 At the same time, we had a  
17 discussion about what about our -- our staff  
18 leadership, our executive director. And we  
19 had three options.

20 One of which was to maintain  
21 the status quo and hire -- try to recruit  
22 another executive director, and continue on  
23 the path that we had been on with a new  
24 board. When we hired Chad's predecessor, we  
25 had no applications from our local region.

1 And we had maybe -- Matt, you can correct me  
2 if I'm wrong -- maybe two from the -- the  
3 Virginia. And the majority of them were  
4 from out -- from out of the Commonwealth.

5 One was actually from Alaska,  
6 if I remember correctly. And we hired an  
7 individual that was from outside of the  
8 Commonwealth.

9 And as -- again, as I  
10 referenced, that relationship -- regretfully  
11 -- was not entirely successful. So we  
12 talked about let's hire another director.  
13 We talked about should we think about  
14 partnering with another region.

15 And we quickly said, you know,  
16 we need to keep it local. We need to keep  
17 it where we're at the grassroots level and  
18 we're insuring that our local agencies and  
19 providers and hospitals have a voice.

20 No disrespect to any other  
21 region, but we didn't want to have to work  
22 with a region that was 100 miles away or  
23 even 50 miles away. And our other idea was  
24 to engage the Office of EMS about a new  
25 model. A hybrid, so to speak -- that seems

1 to be the buzzword today. But a hybrid  
2 model with the Office of EMS and a board  
3 structure that where the board continued to  
4 direct the work of our -- our region.

5 But that the staff would  
6 actually be staff that worked for the  
7 Virginia Department of Health, Office of EMS  
8 -- much like the Advisory Board is.

9 This Board sets the work plan,  
10 puts the work to task and the Office of EMS  
11 staffs committees and helps to carry out  
12 that mission. So we -- I want to make sure  
13 this is clear.

14 We, as CSEMS Board, felt that  
15 was the direction we wanted to at least  
16 investigate. And we approached the Office  
17 of EMS and engaged them in discussions,  
18 which started late last spring like in the  
19 May-June time frame if I remember correctly.

20 They went on all throughout  
21 the summer into the fall. And in January of  
22 this year, after we'd seen a couple of -- we  
23 met with them. We had some rough drafts.  
24 We looked at a -- we appointed a work group  
25 to look at a memorandum of agreement between

1 the Office and the region. On the 24th of  
2 January, our board voted unanimously to  
3 endorse a memorandum of agreement with the  
4 Office of EMS to become a hybrid regional  
5 EMS council. So the work is ongoing.

6 We're meeting again next week  
7 to start look at -- looking at position  
8 profiles for staff for our program manager.  
9 That will be the equivalent of an executive  
10 director.

11 And for the other staff that  
12 will then be support staff from training and  
13 education to quality assurance and  
14 performance improvement, administrative  
15 support, etcetera.

16 That -- that work is yet to be  
17 done. It's a work in progress. But we  
18 believe, and we stepped back and looked --  
19 looked at it, that if we continued with the  
20 status quo that it wasn't a matter of if we  
21 were going to cease to exist.

22 It was simply a matter of when  
23 we were going to cease to exist. Our local  
24 governments had, all but with an exception  
25 of maybe one or two, had withdrawn all of

1       their local support financially. All of our  
2       agencies, with the exception of one or two  
3       had withdrawn their local financial support  
4       because they really -- to be candid --  
5       weren't sure what they were getting for  
6       their money.

7                       We hope to turn that around.  
8       We have a new board, we have a new vision,  
9       we have a new day. We have a new  
10      partnership with OEMS and we see down the  
11      road that this will hopefully open a lot of  
12      new doors for us.

13                     Some examples of that are with  
14      relationship -- for example, our medical  
15      director, Dr. Brand, is very engaged in  
16      wanting high performance quality  
17      improvement.

18                     But under the old model, it  
19      was a struggle to get the data that we  
20      needed out of -- out of ImageTrend and out  
21      of the Trauma Registry to be able to do  
22      really robust PI. It took a lot of work.  
23      There were a lot of holes. Matt did that  
24      data collection for a long time and can tell  
25      you it was a struggle getting all the data

1       that we needed. In this case, that will now  
2       be a staff member of the Office of EMS who,  
3       not being a contractor, will have greater  
4       access to the Trauma Registry and ImageTrend  
5       to provide the -- the robust data that we  
6       need to do high quality performance  
7       improvement.

8               We determined that we were no  
9       longer going to be able to maintain our  
10      accreditation as an intermediate or advanced  
11      training site. Fortunately in the last  
12      year, Blue Ridge Community College has come  
13      on board.

14             They have recently met all of  
15      their requirements and they'll be offering a  
16      paramedic degree program and certificate  
17      program starting with the fall, I believe --  
18      if I'm saying that correctly.

19             They also will be doing  
20      advanced EMT programs, as well as a lot of  
21      our localities have -- are working to become  
22      accredited advanced EMT training sites. So  
23      we're going to continue to try to work for  
24      BLS education, especially in the area -- the  
25      rural areas that don't have a lot of EMS

1 educators. But funding's been an issue  
2 since the EMS training funds went away.  
3 Well, a good example of that is being a  
4 hybrid council that's part of a State  
5 organization.

6 That funding structure's a  
7 little bit different. So our board, which  
8 will have -- insure that our local  
9 representation drives the work of the  
10 region.

11 It'll be just like it is  
12 today. There will be a designated regional  
13 council. We'll have our own medical  
14 director. We'll have our own board.

15 And we'll continue to have a  
16 seat on this board as long as the -- the  
17 context of the board stays as it is. So  
18 we'll remain our -- have our autonomy.  
19 We'll still be a 501-C-3.

20 We'll still have our own  
21 community training center for American  
22 Heart. But that trainer, if -- for example,  
23 I'll pick on Augusta County since he's here  
24 and he can throw something at me. But  
25 Augusta County determines that they need to

1 teach an advanced EMT class. And they've  
2 got 30 students. There's a void in the  
3 number of providers in the region and they  
4 can demonstrate that need.

5 They can come to our board and  
6 say, hey, we need support on getting this  
7 done. We need instructors, we need -- we  
8 need resources, we need funding, we need  
9 money.

10 And we can approach the Office  
11 of EMS and because we're now a hybrid  
12 office, instead of the scholarship program,  
13 that money can flow -- if it's approved --  
14 directly to the program and can offset some  
15 or all of the costs of the program.

16 So it changes how we do  
17 business. We look at it as an opportunity  
18 to grow, as an opportunity to change the way  
19 we do things, and open a lot of new doors.

20 We -- while this will be a  
21 work in progress, we see this as something  
22 that is going to evolve. We have a -- our  
23 MOU is for five years with one-year  
24 renewals. And the ability at any point to  
25 come back to OEMS and have addendums to that

1       MOU if we find there need to be changes or  
2       modifications. So it's going to be very  
3       hands-on, work in progress as we go forward.

4               Working with the State and  
5       then working with us to insure what I  
6       believe is the hallmark of Virginia EMS,  
7       which is that the grassroots provider,  
8       agency-level involvement is still there.

9               They're still going to be  
10       driving the work of the region. But we're  
11       not going to have to worry about how to pay  
12       staff, where their health insurance is going  
13       to come from.

14              Open new doors to State  
15       programs and services. We -- we own our  
16       building very proudly. It's debt-free. If  
17       you've never been there, we have a -- a very  
18       nice state-of-the-art facility.

19              We are going to enter into a  
20       lease agreement with the State where we  
21       provide them a lease-free building. In  
22       exchange for that, they will assume all the  
23       utilities, all the maintenance, all the  
24       upkeep. They'll bring in their -- VITA's IT  
25       infrastructure and operate all those things.

1        So when -- you know, we did a pro and con  
2        list with our work group before we went back  
3        to our board. And quite candidly, the pro's  
4        outweighed the con's almost tenfold.

5                Correct, Matt? We are very  
6        excited about this opportunity. The Office  
7        of EMS has been very engaging and very  
8        involved. There has been no pressure from  
9        the State to make this happen.

10               We approached them, they did  
11       not approach us. But again, we believe that  
12       the future of -- of regional EMS is that  
13       change is inevitable.

14               We need to -- and we hope that  
15       we can be the catalyst for change. And  
16       we're excited about our future. I want to  
17       thank Gary and his staff.

18               This has been all the way to  
19       the Commissioner's level, so Dr. Jaber and  
20       the Commissioner for their engagement and  
21       their support of stepping into new ground,  
22       so to speak and taking a chance. We want to  
23       make this work. We're committed to making  
24       this work. We're willing to share our  
25       experiences. We're willing to tell you how

1       this goes in -- in hopes that it can be  
2       beneficial in some way to -- to other  
3       regional councils in the State as a whole.  
4       So we look forward to that.

5               And I don't think I would be  
6       doing my job if I didn't ask Matt if he had  
7       any comments he would like to make about the  
8       process or if I've missed anything. Or -- I  
9       think it'd be important for you to throw  
10      your hat in the ring there.

11  
12             MR. LAWLER: Thank you, Gary. That  
13      was a -- a comprehensive report. And I'm  
14      not sure that I can add a lot of new  
15      information to that.

16             However, let me say that I  
17      think in -- in our region there were, you  
18      know, some agencies that felt like the --  
19      the regional EMS council system had, you  
20      know, passed its heyday and really didn't  
21      have a lot to offer to the region.

22             And I can tell you as an  
23      administrator for an EMS department in the  
24      region that's not true. There were a lot of  
25      services that -- that the council provided

1       that have, due to the disfunction that has  
2       existed in the council over the past couple  
3       of years, have kind of fallen by the  
4       wayside.

5               And -- and quite frankly, the  
6       region is suffering in a -- in a lot of  
7       areas. And that -- that includes protocol  
8       development, performance improvement.

9               And there are a lot of local  
10      training programs that -- that we relied  
11      upon that the council administered. So I  
12      think that the regional EMS council system  
13      is there to serve a role.

14              And I think that it needs to  
15      continue to exist, but it needs to evolve  
16      like you said. One of the things, having  
17      been an employee of that regional council  
18      for 16 years that -- that was always a  
19      struggle is that we spend a lot of our time  
20      worrying about and running the business side  
21      of the EMS council when most of us were  
22      there to serve the region rather than, you  
23      know, run a business. And I think that this  
24      model allows us to -- or the folks that work  
25      there to be freed up from a lot of those

1 responsibilities that the State will now  
2 bear the responsibility of. And allow them  
3 to better serve the region and do the things  
4 that they're -- they're in place to do.

5 Historically, at the council  
6 we had a difficult -- very difficult time  
7 attracting quality employees to -- to work  
8 at the EMS council.

9 Primarily because we were  
10 challenged to offer a competitive salary and  
11 a competitive benefits package for -- for  
12 our employees. And this will address that  
13 -- that problem as well.

14 So -- and in the end, I think  
15 that -- that, you know, this sounds almost  
16 too good to be true, but I think that it is.  
17 And we have spent a lot of time working with  
18 the State on this MOU.

19 And one of the things that we  
20 really strive for from the local perspective  
21 is some sort of ability to govern and direct  
22 the employees. And in every turn when we  
23 asked for something, they gave it to us so  
24 that they could have -- or that we could  
25 have the -- the oversight and direction so

1       that we could, you know, have programs that  
2       serve our region the best. So again, I  
3       thank everybody that was involved in the  
4       process, too. And I think this is going to  
5       be very positive for our region.

6  
7               MR. CRITZER: Matt, thank you very  
8       much. Again, as Matt said, I know that was  
9       a long drawn-out report. But I think, for  
10      those of you who don't know our region, you  
11      needed to understand the history, where  
12      we've been, where we are and where we're  
13      going.

14             And that's why I wanted to  
15      take that time. It is change. And change  
16      to some people is fearful. There's  
17      suspicion, etcetera. I will assure you that  
18      this is been all on the up and up.

19             And that this is being done  
20      for all the right reasons. And we really  
21      believe that it's going to open a lot of  
22      doors for our region and be a good thing.  
23      So we encourage you, if you have questions  
24      you don't want to ask today but you want to  
25      ask them off-line. If you want to know six

1 months from now how it's going, I'll assure  
2 you we'll be telling you. We'll make sure  
3 this body is up to date. We'll make sure  
4 the regional executive directors are up to  
5 date.

6 I -- I just -- again, I  
7 believe that we have stepped into the -- to  
8 the right direction. And we're excited  
9 about what the future holds. So Gary, if  
10 there are any questions or --

11  
12 MR. PARKER: Any questions for  
13 anyone on the Board?

14  
15 MR. BROWN: That would conclude our  
16 report, Mr. Chair.

17  
18 MR. PARKER: So at this point,  
19 we've been at it for about an hour and 10  
20 minutes. And I've seen a lot of people up  
21 and out.

22 So we're going to take about a  
23 10- to 15-minute break. We still have a lot  
24 of work to do. And I figure if we don't  
25 stop now, there'll be people leaving in the

1 important parts of the committee reports.  
2 So it is seven minutes after 2:00. So we'll  
3 start back at 20 after, so that's 13  
4 minutes.

5  
6 (The EMS Advisory Board meeting went off the  
7 record at 2:07 p.m., and resumed at 2:21 p.m. The  
8 taking of testimony resumed as follows:)

9  
10 MR. PARKER: All right. So we're  
11 going to get started back. We're down to  
12 Amanda, Attorney General's Office.

13  
14 MS. LAVIN: I don't have anything.  
15 The snacks are good.

16  
17 MR. PARKER: Okay. So following  
18 the agenda, we're down to the Board of  
19 Health report. Gary.

20  
21 MR. CRITZER: Thank you,  
22 Mr. Chairman. The Board of Health last met  
23 on the 13th of December. We had a number of  
24 action items on our agenda for -- everything  
25 from water advisories to swimming pool

1 regulations and disease reporting and  
2 control. We also approved Virginia's plan  
3 for well being for the year. Our next  
4 meeting will be on March the 7th at the  
5 Perimeter Center in Henrico County at  
6 9:00 a.m.

7 I encourage you, if you're  
8 interested in the work of the Board, to  
9 come. It's very broad and very in-depth,  
10 much more than I could've imagined.

11 So it's -- it's interesting  
12 work but a lot of work that, if you really  
13 stop and think about it, indirectly comes  
14 right back to the work that we do.

15 Disease reporting and control,  
16 they're all potential patients of our EMS  
17 system. So I'd encourage you to come, learn  
18 more about the work of the Board of Health.  
19 Any questions? Thank you.

20  
21 MR. PARKER: Excellent. Thank you,  
22 Gary. We're at the point of the agenda for  
23 the Standing Committee reports and Action  
24 Items. And the first one up is the  
25 Executive Committee. The Executive

1 Committee met yesterday. We discussed  
2 heavily the flow of the meetings for this  
3 week heading into the six new trauma  
4 committees, plus the change-over from the  
5 TSOM to the TAG, adding an additional  
6 meeting.

7 We discussed the way that the  
8 meetings flowed with the ability for the  
9 coordinators to attend the different  
10 committees that fall under them as well as  
11 the chair and vice-chair to attend the  
12 meetings.

13 Historically, we've had the  
14 Executive Committee meeting and it occurs  
15 during some of the time frames of other  
16 committees. And we would like to be able to  
17 participate in the new trauma committees or  
18 at least attend those meetings.

19 So we've had some discussion  
20 related to that. So I and the rest of the  
21 Executive Committee will be working with the  
22 staff over the next few weeks to kind of  
23 streamline some of the line-up of the  
24 different meetings, as well as the meetings  
25 that occur simultaneously with the Advisory

1 Board committees in order to make it flow a  
2 little bit better. Due to some changes with  
3 the bylaws from November, we now have a new  
4 coordinator position, the trauma system  
5 coordinator.

6 The Executive Committee voted  
7 to move Dr. Aboutanos to the trauma system  
8 coordinator position from the patient care  
9 coordinator position. This now leaves  
10 vacant the coordinator -- the patient care  
11 coordinator position.

12 And according to the guidance  
13 document that's been posted on the EMS --  
14 OEMS web site, that was approved by the  
15 Advisory Board some years ago. It states  
16 that the patient care coordinator should be  
17 a physician.

18 The OEMS staff have reached  
19 out to Dr. Yee and the Executive Committee  
20 has approved Dr. Yee to this position. So  
21 he will now be the new patient care  
22 coordinator. The Executive Committee, in  
23 conjunction with OEMS staff, will be working  
24 on updating that governance document. In  
25 fact, Adam Harrell has started working on

1       some of that to kind of streamline the  
2       staffers that report to the different  
3       committees.

4               This document will be sent out  
5       to the committees to have them look at the  
6       seats, the positions on the committees to  
7       see if there needs to be any restructuring.

8               In that guidance document,  
9       there -- and in the bylaws it states that  
10      the Executive Committee should approve every  
11      year the make-up of the committees.

12              And we feel that that hinders  
13      the ability for the committees to start  
14      working. Because the first meeting of the  
15      Executive Committee is usually in February.

16              And you've missed about two  
17      months' worth of work. So we're going to  
18      restructure that guidance document to allow  
19      the committees to report up through their  
20      patient coordinators.

21              There will be some other info  
22      that comes out on that. And that concludes  
23      the Executive Committee report. FARC  
24      Committee, Kevin.

1 MR. DILLARD: Thank you,  
2 Mr. Chairman. The Rescue Squad Assistance  
3 Fund spring cycle is now open. We have a  
4 March 15th deadline at 5:00 p.m.

5 And for the fall grant cycle,  
6 we received 105 grant applications  
7 requesting over \$14M in funding. And we  
8 were able to fund 70 requests out of the 105  
9 grant applications that came in.

10 And I want to announce that  
11 we're going to have a Rescue Squad  
12 Assistance Fund technical assistance webinar  
13 on Friday, March the 1st, from 1:00 until  
14 3:00.

15 And that offer was sent out to  
16 all the agencies and available on the web  
17 site. Thank you.

18  
19 MR. PARKER: Thank you.  
20 Administrative Coordinator, Mr. Henschel.

21  
22 MR. HENSCHER: I have no report as  
23 Administrative Coordinator, so I'll refer to  
24 the appropriate committee chairs. Rules and  
25 Regulations met yesterday. We discussed the

1 process of the revision for Chapter 32 of  
2 the regulations. It's currently at the  
3 beginning of Stage II. The intent, at this  
4 point, is to have a draft presented to the  
5 Board of Health in June of this year.

6 This is a lengthy process and  
7 if you wish to -- to see how that flows, you  
8 can find it in your quarterly report. We  
9 discussed a little bit about fingerprinting.

10 It's now going to be  
11 outsourced to Fieldprint. So we're hopeful  
12 that this will streamline the background  
13 process for agencies and clean up some of  
14 that process.

15 State EMS plan was discussed  
16 briefly. We did take a look at the sections  
17 that pertain to Rules and Regulations. All  
18 of those have been addressed and are  
19 currently part of the revision that we're  
20 undergoing.

21 We don't have any action items  
22 at this point to bring before the Board.  
23 And that's my report.

24  
25 MR. PARKER: Thank you.

1 Legislative and Planning, Gary Samuels.

2  
3 MR. SAMUELS: Yeah, we met --  
4 Legislative and Planning met this morning.  
5 We had some good discussion on the strategic  
6 plan, the timelines.

7 We've got some items we're  
8 going to be bring back to the Executive  
9 Committee to -- to help make the strategic  
10 plan more operational.

11 But that's just going to be  
12 some guidance back to the Executive  
13 Committee using the EMS Agenda for the  
14 Future for 2050.

15 We reviewed the legislation  
16 and reported -- reports on that piece of the  
17 -- of our committee. But other than that, I  
18 mean, we -- we welcomed two new members to  
19 the committee.

20 That was approved by the  
21 Executive Committee yesterday. And we're  
22 looking -- right now, our current meeting  
23 structure is going to stay the same through  
24 August. And then we may revamp our meeting  
25 structure to allow us time to be on time

1 with the schedule of legislation and those  
2 items that are brought for the next General  
3 Assembly since it's a long session next  
4 year.

5  
6 MR. PARKER: Thank you.  
7 Infrastructure Coordinator, Dreama Chandler.

8  
9 MS. CHANDLER: As coordinator, we  
10 have no action items at this time. But I  
11 would like to defer to the committee chairs  
12 if they have anything informational that  
13 they would like to share with the group.

14  
15 MR. PARKER: Transportation  
16 committee, Eddie Ferguson.

17  
18 MR. D. E. FERGUSON: Transportation  
19 Committee has not met. We didn't have any  
20 business -- present business, so we just  
21 cancelled our most recent meeting. We'll be  
22 meeting again looking into the future.  
23 Thanks.

24  
25 MR. PARKER: Thank you.

1           Communications Committee, John Korman.

2  
3                   MR. KORMAN:   Yes.   Communications  
4           Committee met today.   Discussion including  
5           welcome Gary Tanner from Virginia  
6           Association of Counties to the committee as  
7           well as Richard Troshak as OEMS's emergency  
8           operations specialist to work closely with  
9           the committee replacing Ken Crumpler.

10                   Tom Krabbs [sp], who is the  
11           Statewide Inter-operability coordinator  
12           within the Governor's Office, advised of an  
13           updated strategy for communications inter-  
14           operability plan from 2013.

15                   The intent is to minimize  
16           delay and maximize effectiveness of  
17           response.   He also shared there's a  
18           recommendation to completely refresh  
19           Virginia's Comlink radio system and offer  
20           ongoing training with that.

21                   And that system is Virginia's  
22           radio network that interfaces with radio  
23           systems in Virginia, allowing for multi-  
24           jurisdictional radio inter-operability  
25           communication.   The good thing is there were

1 no first cuts to the governor's 2020 budget,  
2 so that looks to be solvent for that  
3 initiative.

4 We're looking to develop an  
5 online directory so agencies know how to  
6 communicate with one another -- with another  
7 jurisdiction in times of an emergency  
8 incident, as well as a planned event.

9 President Trump signed Kari's  
10 Law. That was a measure that requires  
11 businesses to enable direct dial access to  
12 911. That stemmed from a case where a woman  
13 was murdered in Texas in a hotel room.

14 The child called 911. She did  
15 not know she needed to dial nine to get an  
16 outside line, and then 911. So the FCC  
17 rules propose allowing calls to be completed  
18 to 911 with or without a prefix, namely from  
19 businesses that have a multi-line telephone  
20 system or a PBX-kind of telephone system in  
21 place.

22 The good thing is a lot of the  
23 systems out there today can be reconfigured  
24 at little to no cost. There was an annual  
25 report by the FCC on 911 fees that were

1 collected. Actually, Virginia's in good  
2 shape as far as not diverting fees for other  
3 initiatives at the State level. So kudos to  
4 us.

5 We want -- the committee is  
6 also working to strengthen the EMD --  
7 emergency medical dispatch -- accreditation  
8 and re-accreditation process for 911 centers  
9 as well as the Office of EMS.

10 Finally, the last two things I  
11 have, we're looking to develop training  
12 objectives for 911 centers relating to  
13 information gathering and dispatching for  
14 fire and EMS calls, the Department of  
15 Criminal Justice Services.

16 The Virginia Organization has  
17 training objectives already for law  
18 enforcement, so looking to mirror something  
19 like that.

20 And finally, Virginia Delegate  
21 Mike Mullen introduced House Joint  
22 Resolution 646 to designate September 11th,  
23 2019, and each succeeding year First  
24 Responders' Day in Virginia, which includes  
25 fire fighters, EMS providers, emergency

1 management professionals, Virginia National  
2 Guard and 911 dispatchers. End of report.

3  
4 MR. PARKER: Thank you, sir.  
5 Emergency Management Committee, Tom, and  
6 you'll have to say your last name for the  
7 record.

8  
9 MR. SCHWALENBERG: Schwalenberg,  
10 sir.

11  
12 MR. PARKER: Thank you.

13  
14 MR. SCHWALENBERG: So Mr. Chairman,  
15 the Emergency Management Committee met  
16 yesterday. Lots of discussion about some  
17 ongoing things.

18 We have completed our survey  
19 where we sent out to the jurisdictions and  
20 localities asking about MCIA training,  
21 preparedness, what they understand.

22 We've decided, based on those  
23 survey results, to focus on mass casualties  
24 as our first topic area. Predominantly  
25 looking at providing templates and guides

1       for those agencies that may need that  
2       additional planning help. Based on that,  
3       we're also looking at putting together a  
4       leadership, sort of, program if you will --  
5       class reaching out to our other partners at  
6       VEMA, VAVRS, Virginia Fire Chiefs, on the  
7       planning aspects of mass casualty planning  
8       -- not so much the operational aspects.

9               But how to put your plans and  
10       training events together. There was some  
11       discussion over the changes in regulations  
12       for the number of triage tags that are going  
13       to be carried as is proposed in the new  
14       regulations.

15              There was some discussions  
16       over that. We're not making it an action  
17       item at this time. But there was -- there  
18       was some concern about the numbers and the  
19       lowering of those numbers in the proposed  
20       regs.

21              Last -- last thing that we had  
22       was looking at two bills, Senate Bill --  
23       correct me -- 1220 is the school emergency  
24       planning, language about the involvement of  
25       localities in school emergency planning.

1 Again, lots of localities are, but certainly  
2 there's localities where it's still silo' d  
3 in those gaps.

4 And then House Bill 1870,  
5 which is long term care facility  
6 preparedness and its interaction with local  
7 -- localities reviewing and approving those  
8 plans. That's it for the report.

9  
10 MR. PARKER: Thank you.

11 Professional Development Coordinator. Jose  
12 Salazar could not be with us, so we'll head  
13 to the committees. Training and  
14 Certification Committee, Jason Ferguson.

15  
16 MR. R. J. FERGUSON: Thank you,  
17 sir. Training and Certification Committee  
18 met on January the 9th. Billy Fritz updated  
19 us that the high school EMT curriculum has  
20 had several changes and will be coming out  
21 in the near future.

22 As I mentioned in the past,  
23 we've had some work groups that we've  
24 established that will finally start in the  
25 coming weeks. The first will be to review

1 Chapter 32 to evaluate its items related to  
2 education and training, as this document  
3 will eventually guide the revision of the  
4 TPAM.

5 And we want to insure policies  
6 and procedures reflect current and best  
7 practices. The second, we'll look at the  
8 psychomotor exam related to EMT testing for  
9 its effectiveness and any need for update.

10 And the final group will  
11 review the TR-90A, which is the competency-  
12 based form for EMT programs. We'll be  
13 working with OEMS to acquire some data to  
14 make these requirements more evidence-based  
15 instead of just arbitrary numbers.

16 Jason Ferguson of the -- chair  
17 of the Medevac Committee came and was  
18 gracious enough to present for adding a  
19 component to initial EMT education in  
20 relation to air medical services for  
21 utilization, safety landing zones.

22 And he and his work group are  
23 going to kind of come up with the final  
24 product and maybe bring that back for us to  
25 look at at the April meeting. The Education

1 Coordinator work group that's been working  
2 hard presented to the committee with the  
3 following recommendations.

4 To remove the psychomotor exam  
5 requirement for the EC process, to add  
6 administrative time of 20% of the overall  
7 hours or 10 hours, whichever is greater, to  
8 reduce the required percentage related to  
9 EMT hours to 50%, and to implement and  
10 affective domain evaluation form, a  
11 mentorship objectives checklist and  
12 evaluation instrument to use at the EC  
13 Institute to get internal feedback regarding  
14 the process.

15 So this brings me to Appendix  
16 C in the quarterly report. As you guys have  
17 reviewed, the -- the TCC approved the first  
18 three items and tasked them with completing  
19 the -- the final three and bringing them  
20 back at the April meeting for approval.

21  
22 MR. PARKER: If you'll turn to your  
23 quarterly report, Appendix C reads as  
24 follows, there is a motion. The TCC moves  
25 to amend the education coordinator candidate

1 process by removing the psychomotor testing  
2 requirement, adding in an administrative  
3 component to the mentor program representing  
4 20% of the required teaching hours or 10  
5 hours, whichever is greater.

6 And change the amount of time  
7 required to teach an initial EMT program  
8 from 60% to 50% of the total mentored hours.  
9 Considering this comes from a committee, it  
10 does not require a second.

11 Is there any discussion from  
12 the Board? Hearing no discussion, we'll  
13 call for a vote. All in favor?

14  
15 BOARD MEMBERS: Aye.

16  
17 MR. PARKER: Any opposed? Motion  
18 carries.

19  
20 MR. R. J. FERGUSON: Okay. Also as  
21 you and I discussed, there are nine  
22 positions on TCC excluding the chair. So  
23 effective this year, we'll be appointing  
24 three positions per year to allow for  
25 continuity. And the TCC chair will make

1 recommendations to the Executive Committee  
2 at the November meeting to -- for changes to  
3 take place at the January TCC meeting. And  
4 also, we've been in discussion about the two  
5 vacancies we've had.

6 We will be -- I'll be  
7 working with you to fill those over the next  
8 couple weeks. And lastly, I'd like to thank  
9 Billy Fritz. His time with us was brief,  
10 but as a new person to the committee and  
11 with him being new, he was very beneficial.

12 And I really appreciate him  
13 and wish him the best. And our next TCC  
14 meeting will be April the 3rd at a location  
15 to be determined due to construction at  
16 OEMS.

17  
18 MR. PARKER: Thank you. Workforce  
19 Development. We'll ask Chris from OEMS.

20  
21 MR. VERNOVAL: All right. So first  
22 of all, the Stop the Bleed program is -- was  
23 brought forward earlier. OEMS had worked  
24 with Office of Health Equity. We then  
25 received a grant and received a number of

1 the Stop the Bleed kits for training. And  
2 all of those kits have been distributed to  
3 10 of the regional councils. We have one  
4 more that's still ordered and will be coming  
5 in in the next few weeks.

6 So all 11 of the regional  
7 councils do have training material,  
8 including the injured appendage, per se, the  
9 tourniquets, the packing gauze as well as  
10 some training books and the posters to go  
11 with it.

12 They're also going to have  
13 some upkeep stuff as it goes along in the  
14 future as well. The EMS officer program, we  
15 are doing a few more final revisions on that  
16 from our symposium class.

17 We've taken a lot of the data,  
18 a lot of the feedback that we've got. Some  
19 of the stuff -- the online video portions  
20 were said to be too long, so we've broken  
21 those down into the chapters.

22 So out of the three -- three-  
23 hour -- three one-hour programs, they're  
24 10-minute to 15-minute programs, each one  
25 broken out so it's a little bit easier to go

1 along. Revamping some of the homework and  
2 also creating the instructor guide and  
3 creating an onboarding program for  
4 additional instructors as well.

5 So we hope to -- after -- we  
6 have a schedule. We're going to be teaching  
7 a class over at the Caroline County Fire  
8 School in the end of April.

9 And we're hoping to do another  
10 class or two before the August meeting. And  
11 by that point, we hope to actually be able  
12 to roll out of this pilot phase and start  
13 moving forward with the Officer II.

14 But as we progress with that,  
15 we'll be able to have a little clearer idea.  
16 The standards of excellence program, we have  
17 a number of revisits to be doing this year.  
18 And I believe we have about four new visits  
19 to be doing.

20 So we've got somewhere in the  
21 area of 10 to -- 10 to 12 so far. And we do  
22 hear some more rumblings of some more  
23 applicants coming in. So we'll be busy out  
24 doing some visits throughout the  
25 Commonwealth this year as well. Other than

1       that, no other -- other than the committee  
2       is also moving forward with the State EMS  
3       plan. Other than that, no other information  
4       to report. Any questions?

5  
6               MR. PARKER: Thank you.

7  
8               MR. VERNOVAL: All right, thank  
9       you.

10  
11              MR. PARKER: Provider Health and  
12      Safety, Lori Knowles.

13  
14              MS. KNOWLES: Thank you,  
15      Mr. Chairman. Provider Health and Safety  
16      Committee met this morning. The mental  
17      health campaign is still moving forward.  
18      Office of EMS has hired a marketing company  
19      to further push out information.

20              The company will be sending  
21      out advertisements through various social  
22      media networks and venues that will direct  
23      people to the OEMS web site. They will also  
24      be sending out various print materials to  
25      every department in Virginia for each

1 station that their department -- their  
2 department has. We also had quite the  
3 discussion concerning bloodborne pathogens  
4 exposures from the recently deceased.

5 The issues is there's -- there  
6 are no labs in Virginia that can validate  
7 cadaver testing at this time. So what  
8 happens is that should a provider have --  
9 experience a bloodborne pathogen exposure,  
10 they would have to take that sample and it  
11 would have to be sent to the Mayo Clinic.

12 This is going outside the  
13 federal 48-hour notification rule, so it  
14 causes another scope of -- of problems here.  
15 Committee's going to begin looking in to  
16 which hospitals would be willing to conduct  
17 validation testing on these -- on these  
18 samples. So there'll be more to come on  
19 this. That's all I have.

20  
21 MR. PARKER: Dr. Jaber, can I ask  
22 you to take that info back?

23  
24 DR. JABERI: What's the name?  
25

1 MR. PARKER: The info related to  
2 what Lori talked about with the labs not  
3 being able to test the blood. If there is  
4 anything that can be done from the Health  
5 Department aspect.

6  
7 DR. JABERI: Sure. I'm not sure if  
8 you engaged the Office of the Chief Medical  
9 Examiner, but that's another one of the  
10 offices under us.

11 I'm sure -- you may have  
12 spoken with him, but we can speak to them --  
13 can speak to our State epidemiologist and  
14 our DCLS partners. Thanks.

15  
16 MS. KNOWLES: I'll let Valerie talk  
17 a little bit more about that.

18  
19 MS. QUICK: Yeah, if I can -- if I  
20 can add on that. We actually sent a  
21 specimen to the OCME to get tested. And  
22 they -- their legal counsel looked back at  
23 it and said that they do not have an  
24 obligation to test it, and refused to do  
25 anything about it. They also don't have the

1 testing -- the validated testing. So they  
2 did offer to give the specimen back. We did  
3 take that blood sample and we tried to bring  
4 it to North Carolina, which also has a lab  
5 there.

6 There are three labs in the  
7 United States that actually can do  
8 cadaverous blood testing, which is something  
9 that I think a lot of hospitals didn't know  
10 until some of this opened up.

11 So it -- it really requires  
12 that we not only figure out where to  
13 validate tests or where we can draw -- or  
14 not draw, but actually run those tests.

15 UVa has looked into that  
16 process and has agreed to go ahead and start  
17 the process to validate those. But that's  
18 going to take quite a few months. So we  
19 still have this gap in time where we may not  
20 be able to turn things around.

21 The other concern is that if  
22 you have -- if you're trying to get those  
23 labs pulled from the cadaver, whether it's  
24 on-scene or at the funeral home, there are  
25 some issues with the OCME as to how that

1 process would occur. I know that there are  
2 some jurisdictions that actually go to  
3 funeral homes and actually pull the -- and  
4 I've done that myself -- and pulled the  
5 blood.

6 And we -- we found out that  
7 that -- that may not be the right kind of  
8 process, too. So we have to figure out a  
9 process to get the blood drawn.

10 And then we have to be able to  
11 validate it. Rob Bell did introduce a bill  
12 that I think was just tabled two days ago  
13 that would require the OCME office to  
14 actually look into this.

15  
16 DR. JABERI: Thanks so much.

17  
18 MS. QUICK: Mm-hmm.

19  
20 MR. PARKER: Patient Care  
21 Coordinator.

22  
23 BOARD MEMBER: I know we just voted  
24 or just appointed, but --  
25

1 MR. PARKER: Dr. Aboutanos, do you  
2 want to --

3  
4 DR. ABOUTANOS: I defer to  
5 Dr. Allen Yee.

6  
7 DR. YEE: I knew this was coming.  
8 I've no report as coordinator being I just  
9 got appointed five minutes ago.

10  
11 MR. PARKER: Medical Direction  
12 Committee, Dr. Yee.

13  
14 DR. YEE: So Medical Direction last  
15 met in January. We have two action items.  
16 One of which is in your quarterly report.  
17 So the first action item is Medical  
18 Direction Committee changed the -- it  
19 continuously works on the scope of practice.

20 In the -- in the newest -- in  
21 the version that we're proposing today,  
22 there are several changes, and there's some  
23 confusion on the first change. So the first  
24 change is that we removed essentially  
25 sedation only intubation. And the language

1 here is drug-assisted intubation. It does  
2 -- that does not include RSI, rapid sequence  
3 induction or rapid sequence intubation. So  
4 what -- we're talking about giving Versed  
5 for the purposes to intubate.

6 That -- that -- we got rid of  
7 that -- removed that. Non-invasive  
8 ventilation was also simplified and approved  
9 at the EMT level.

10 It also allows -- we took out  
11 whether it's got to be fixed or adjustable.  
12 Again, another action was -- because  
13 sedation for intubation was removed, we had  
14 to change some other language.

15 Local anesthetic was added to  
16 the A-EMT level essentially for the purposes  
17 of starting an interosseous infusions. And  
18 then the fifth and final change was color-  
19 coded epinephrine administration for  
20 medication was added at the EMT level for  
21 epinephrine.

22 Essentially for allows that  
23 EMT's to give epi for anaphylaxis. And they  
24 can draw it out of the syringe using a  
25 color-coded system. That -- that's one

1 action item. Another action item we have is  
2 the Medical Direction Committee universal --  
3 unanimously endorsed the NITSA document for  
4 the safe transport of children, which  
5 includes the child restraints in the back of  
6 an ambulance. So those are the two action  
7 items. We also have two informational  
8 items.

9  
10 MR. PARKER: All right. We're  
11 going to stop for one second. So the first  
12 action item, as amended, the Medical  
13 Direction Committee moves to endorse changes  
14 to the Virginia EMS scope of practice as  
15 follows. Which line do you want inserted  
16 related to the --

17  
18 DR. YEE: It was just a  
19 clarification. So drug-assisted intubation,  
20 DAI slash, we'll probably --

21  
22 MR. PARKER: Gotta change that one.  
23 That was the confusion or the issue was --  
24 Jason, if you want to speak.

1 MR. R. J. FERGUSON: Yeah, that's  
2 what I asked about. So DAI/RSI are two  
3 terms that are used in relation to the same  
4 process. We're talking about drug  
5 facilitated intubation.

6 So maybe wording it like that.  
7 And then clarification on the sedation part  
8 since sedation is used in conjunction with  
9 the DAI and RSI.

10  
11 DR. YEE: We can -- we can change  
12 it to drug facilitated intubation.

13  
14 MR. PARKER: Thanks. So the scope  
15 of practice as follows; drug facilitated  
16 intubation was removed from the scope of  
17 practice. Non-invasive ventilation was  
18 simplified by removal of the word adjustable  
19 and approved to the EMT level.

20 Sedation for intubation was  
21 removed based on the removal of the  
22 medication facilitated intubation. Local  
23 anesthetic by infiltration was added to the  
24 A-EMT level, and color-coded epinephrine  
25 administration systems for medication

1 delivery was added and included to the EMT  
2 level. Coming from committee, this does not  
3 need a second. Is there any -- any further  
4 discussion? Hearing no discussion --

5  
6 BOARD MEMBER: Mr. Chairman.

7  
8 MR. PARKER: Okay.

9  
10 BOARD MEMBER: Dr. Yee, with regard  
11 to the color-coded epinephrine  
12 administration system, is there any latitude  
13 for other types of syringes?

14 For example, a syringe that's  
15 marked, you know, with numbers and letters  
16 like adult and pediatric dosing. Or -- or  
17 is it restricted to color-coded systems  
18 only?

19  
20 DR. YEE: We just -- we discussed  
21 systems that actually clearly demarcated  
22 dosing. So whether it was color-coded or  
23 other methodology, whether you say this is  
24 for Peds. But I'll defer a little -- to the  
25 opinion of Dr. Lindbeck.

1 DR. LINDBECK: Yeah, we tried to  
2 stay away an individual product. So one  
3 product might be Certa Dose which is out  
4 there. But there have -- that's sort of  
5 rapidly expanded now to fill the market.

6 Just for background, the issue  
7 behind this is that epinephrine auto  
8 injectors, particularly Epi Pen, have become  
9 fantastically expensive. EMS agencies, fire  
10 agencies want to keep those stocked.

11 They very frequently go out of  
12 date before they get used. And having those  
13 available on all of your units can be cost-  
14 prohibitive.

15 There's been a movement to  
16 have EMT's be able to draw up epinephrine  
17 out of a multi-dose vial and administer it  
18 for acute allergic reactions. It has been  
19 held that dose calculation and med-mass  
20 skills are not part of the EMT curriculum.

21 So we have probably debated  
22 this for about two years now. And this time  
23 around, the Medical Direction Committee  
24 agreed that color-coded dosing systems could  
25 be used. We would also accept a system that

1       used a mechanical dose limiter. Those of us  
2       who have been around for a while remember  
3       the old Ana-Kit that had a physical stop on  
4       the syringe to -- to give the dose.

5               That would be acceptable as  
6       well. The -- we did not talk about systems  
7       that -- where the syringe was marked in  
8       myriad other ways. I mean, could you put  
9       tape on it?

10              Could you mark it with a  
11      Sharpie? Could you -- again, the list goes  
12      on and on. But what the MDC approved were  
13      color-coded dosing administration systems  
14      for anaphylaxis. Does that make sense?

15  
16              MR. PARKER: Yes. Any other  
17      discussion? Hearing none, is there a motion  
18      to approve? Actually, it doesn't need it.  
19      So all in favor -- it's been a long day.

20  
21              BOARD MEMBERS: Aye.

22  
23              MR. PARKER: Any opposed? Motion  
24      carries. Next motion that you had was?

1 DR. YEE: Medical Direction  
2 unanimously endorses the NITSA document for  
3 the safe transport of children, which does  
4 include stipulations for child restraints in  
5 the back of an ambulance.

6  
7 MR. PARKER: Okay. The motion is  
8 on the floor. Any discussion? Hearing none  
9 -- oops. Dr. Bartle.

10  
11 DR. BARTLE: The -- I think -- just  
12 share with the background of what's going on  
13 with this. The -- this year's General  
14 Assembly, there was a proposed bill in both  
15 the House and the Senate, House Bill 1662  
16 and Senate Bill 1677, that police, EMS, fire  
17 can transport kids without the appropriate  
18 child restraint.

19 Which kind of goes against  
20 what the whole idea of what we're supposed  
21 to be doing. Especially through EMS-C and  
22 safe child transportation. So I applaud  
23 Dr. Yee and his group for supporting that.  
24 So this is -- and it's still not quite final  
25 yet what's going on in the General Assembly

1 with it.

2  
3 MR. PARKER: Okay.

4  
5 BOARD MEMBER: Mr. Chair, can I ask  
6 a point of clarification?

7  
8 MR. PARKER: Yes.

9  
10 BOARD MEMBER: What does this  
11 motion do? Does this mean the EMS Advisory  
12 Board endorses that entire document? Or  
13 does that mean the EMS Advisory Board  
14 endorses child restraints in ambulances? Or  
15 does it mean we endorse the -- the Medical  
16 Directors endorsed it?

17  
18 DR. ABOUTANOS: We endorse the  
19 endorsement.

20  
21 MR. PARKER: We -- we endorse or we  
22 support the endorsement of that document.

23  
24 BOARD MEMBER: I just -- I have not  
25 read that document. I'm not familiar with

1       it. I don't know if others have read it in  
2       its entirety.

3  
4               DR. YEE: It has been a little  
5       while since I've looked through it. It was  
6       actually published in 2012. But it was a  
7       NITSA project on safe transport of children  
8       specifically in ambulances.

9               It's available on EMS.gov.,  
10       for those who want to look at it. But the  
11       -- but the idea is that having a child  
12       transported in the arms of a provider or a  
13       parent is not adequate or safe methods of  
14       transportation.

15  
16              MR. PARKER: Is there any other  
17       discussion?

18  
19              DR. BARTLE: The -- can I give a  
20       further background? A lot of the work  
21       that's been done to this -- to this date has  
22       come from that recommendation.

23              And the fear is that if you  
24       start having a recommendation that's okay  
25       not to follow it, it's counter -- not only

1 is it counter-productive, it's -- it's not  
2 very thoughtful, to put it nicely.

3  
4 MR. PARKER: Okay. So it's time  
5 for favor, aye.

6  
7 BOARD MEMBERS: Aye.

8  
9 MR. PARKER: Any opposed, lights  
10 on. Okay, motion carries. Dr. Yee.

11  
12 DR. YEE: We have two other  
13 informational items. Out of Medical  
14 Direction Committee, we actually have two  
15 work groups.

16 One of which is working on how  
17 do we define critical care transport in  
18 Virginia. We have brought together some  
19 agency representatives, some hospital  
20 representatives.

21 We -- we're going to invite a  
22 critical access hospital representative and  
23 some -- and a trauma center representative.  
24 Because we, quite honestly, have a difficult  
25 time defining what is critical care, let

1       alone how do we execute critical care  
2       transport. So we can move sick and injured  
3       patients across the State to where they need  
4       to be.

5                       We have a second work group  
6       that's working with Mr. Perkins on mobile  
7       integrated health care community paramedic.  
8       That -- that meeting -- we've accelerated  
9       our time table.

10                      We plan to meet monthly or  
11       bi-monthly to create a platform to refine  
12       the legislation that was proposed this year.  
13       No action items from either of those work  
14       groups.

15  
16                      MR. PARKER: Okay. Medevac  
17       Committee, the other Jason Ferguson.

18  
19                      MR. J. D. FERGUSON: Medevac  
20       Committee met yesterday morning. We had a  
21       very prompt meeting. But ultimately, the  
22       House Bill 1728 work group continues to work  
23       on addressing the different priorities  
24       identified in that document. As you heard,  
25       we've started to reach out to the other

1 committees that would be involved to make  
2 sure that we're engaging and -- and moving  
3 forward. And no action items or other  
4 information to report.

5  
6 MR. PARKER: Okay. EMS for  
7 Children, Dr. Bartle.

8  
9 DR. BARTLE: Yes. We last met on  
10 January 3rd. We don't have any action items  
11 to present. We do want to say -- to thank  
12 the Office of EMS for creating a pediatric  
13 track in the symposium for this coming year.

14 Part of what we've been doing  
15 is actively recruiting speakers for this.  
16 And currently developing a pediatric boot  
17 camp to kind of share the information that  
18 the National EMS-C has for -- that can be  
19 used here in Virginia.

20 We've discussed that --  
21 looking -- possibly considering looking at  
22 some pre-hospital guidelines for certain  
23 pediatric conditions. And most of the time  
24 was spent on the -- the bill of -- for safe  
25 transportation of kids. And just -- the

1 last word I heard was that the Senate and  
2 House Bill has been approved with the  
3 amendment of only in exigent circumstances  
4 that they can transport kids without  
5 appropriate child support -- or child  
6 restraints.

7  
8 MR. PARKER: Okay. Trauma System  
9 Coordinator, Dr. Aboutanos. And if you'll  
10 go ahead and give your TAG report.

11  
12 DR. ABOUTANOS: Thank you,  
13 Mr. Chair. I -- so this is marked the first  
14 time for the trauma system coordinator on  
15 this committee, so this is an important  
16 step.

17 And I want to begin it by  
18 the -- by the two most important word[s]  
19 which are thank you. A really big thanks  
20 for -- especially for this committee for  
21 being -- for opening up for the -- a need  
22 that we -- we saw for the State and for the  
23 -- for the injured. And the ability to have  
24 a plan that is integrated. And I know this  
25 took a lot -- a lot of work and I want to

1 specifically thank the Office of EMS also  
2 for their incredible amount of support in  
3 this entire process.

4 And -- and also thanking --  
5 and Gary for -- Critzer for just phenomenal  
6 way of navigating us through this -- through  
7 this system. I think lot of this is due to  
8 your -- your diligence and your patience.

9 And asking us to be patient as  
10 well. So -- and I'm confident this process  
11 will -- will continue. But just on the way  
12 from the ACS site visit in 2015 to the  
13 development of the Trauma System Task Force  
14 by the Executive Committee for us to do  
15 that.

16 And incredible work that has  
17 happened that led to development of trauma  
18 system plan. Then to the bylaws approval on  
19 November 7 by this Advisory Board.

20 And then the approval of the  
21 membership yesterday for the -- for all the  
22 committees. And the inaugural trauma system  
23 committee meetings today, which all happened  
24 yesterday and -- and today with really  
25 impressive presentation and commitment by so

1 many new members. And members who have been  
2 involved from the very beginning to make  
3 this process move forward.

4 So an incredible amount of  
5 work has -- has been done and getting ready  
6 to be -- to be continued. And so, again, a  
7 big thank you for -- for all of this.

8 And the Trauma Administrative  
9 and Governance Committee, we mainly  
10 discussed the processes of how things would  
11 be handled and how the -- the action items  
12 will come out of the various committees,  
13 then have to pass through the Trauma  
14 Administrative and Governance before they  
15 come to this EMS Advisory Board.

16 That was one of the main --  
17 main aspects. And we discussed mainly  
18 logistics for now with regard to every  
19 committee.

20 But then, I will defer the --  
21 the presentation to the rest of the  
22 committee chairs. So first one will be  
23 system improvement.

24  
25 MR. PARKER: System Improvement,

1 Dr. Safford.

2  
3 MS. MITCHELL: My name is Valeria  
4 Mitchell. I'm reporting for Dr. Safford  
5 who's out of town attending a conference.  
6 We had our first System Improvement  
7 Committee this morning and we spent a little  
8 bit of time trying to determine -- we have  
9 three slots that need to be filled.

10 And we feel very confident  
11 we'll be able to get them filled. We've got  
12 some -- we were able to get some really good  
13 suggestions from the members. It's a couple  
14 of things that we talked about.

15 We talked about identifying  
16 databases that are available and trying to  
17 find out which -- what -- where they are and  
18 what -- what information they contain, which  
19 may actually be information that we can use  
20 in our committee so that we don't end up  
21 duplicating work.

22 We talked about the process of  
23 validating -- the need to be able to  
24 validate data that we're putting into our  
25 registry. The new epidemiologist from the

1 Office of EMS gave us a copy of the fourth  
2 quarter trauma report. And we also looked  
3 at the table of contents for the Ohio State  
4 registry report, which Dr. Safford feels may  
5 be a tool that can help us as we determine  
6 -- develop a registry report that he hopes  
7 to have published by the end of the year.  
8 Thank you.

9  
10 MR. PARKER: Thank you. Injury and  
11 Violence Prevention, Karen Shipman.

12  
13 MS. SHIPMAN: We met yesterday.  
14 And just a little history about our  
15 committee. Our committee was -- our work  
16 force was composed of injury prevention  
17 coordinators from throughout the trauma  
18 centers throughout the State.

19 We've been restructured to  
20 where we'll be bringing in members of the  
21 community, so we're very excited about that.  
22 So we'll have members of the judicial  
23 system, State Police, epidemiology, VDH. In  
24 addition to that -- to our seated positions,  
25 we're also looking at formally inviting

1       about 30 to 40 organizations throughout the  
2       State to attend as liaisons. Because injury  
3       prevention is so big and there's so many  
4       different patterns throughout the State.

5               And we want to make sure that  
6       everyone has a seat and a voice when we  
7       start planning things for -- for our State.  
8       The other thing we talked about is,  
9       obviously, beginning to pull data to look at  
10      these trends throughout the State and see  
11      what's going on in those areas.

12  
13              MR. PARKER: Okay. Thank you.  
14      Pre-hospital Care, Brad Taylor. Mike  
15      Watson.

16  
17              BOARD MEMBER: He left, so Brad  
18      Taylor will do it.

19  
20              MR. PARKER: Okay.

21  
22              MR. TAYLOR: We met yesterday and  
23      made Mike Watson Chair, so I'm now vice-  
24      chair. We have two openings that we're  
25      looking for a trauma survivor. We're going

1 to reach out to some of the hospital systems  
2 to see if we can't find that. Pretty much,  
3 we're just getting the foundation going  
4 right.

5 There's a lot of new members  
6 on there. We're trying to figure out each  
7 other and -- and our roles and answering  
8 some of the questions that Dr. Aboutanos has  
9 for us.

10 And we look forward to getting  
11 some work done. So far, we haven't -- we  
12 didn't do much yesterday.

13  
14 MR. PARKER: Okay.

15  
16 MR. TAYLOR: All right. Thank you.

17  
18 MR. PARKER: Thank you. Acute  
19 Care, Dr. Young.

20  
21 DR. ABOUTANOS: So Dr. Young is not  
22 here and he asked if I can give the report  
23 for him. So the Acute Care Committee met  
24 yesterday and they had -- they formed the  
25 three work groups who want to work mainly on

1 the updating the trauma manual. And another  
2 work group to work on the criteria for  
3 trauma center designation report.

4 And the other work group that  
5 developed may need to look at the acute care  
6 facilities in the trauma system and their  
7 engagement. The -- there was one action  
8 item that came out of the -- the Acute Care  
9 Committee.

10 And this action item relates  
11 to the proposal for physician acute --  
12 excuse me, an advanced providers for their  
13 trauma CME changes. Just to give a quick --  
14 quick background.

15 American College of Surgeons  
16 has lessened the requirement for CME's for  
17 demonstrations for mainly the trauma  
18 physician and the -- the physician except  
19 for the trauma medical directors and the ED  
20 medical directors.

21 And this makes it a lot easier  
22 during the site visit. So the proposal came  
23 in, should the State do the same as American  
24 College of Surgeons. This has been debated  
25 heavily. And then -- this is an action item

1       that came out of the Acute Care Committee.  
2       Basically, that states with regard to trauma  
3       medical director -- trauma medical director  
4       shall be board-certified.

5               General surgeon or pediatric  
6       surgeon maintain certification in ATLS as a  
7       provider. Instructor shall have 30 hours of  
8       CME's every year -- three years.

9               Similarly, for the emergency  
10      medicine medical director, the emergency  
11      medicine medical director or designee has to  
12      be board-certified in emergency medicine or  
13      pediatric emergency medicine, and shall  
14      maintain certification in ATLS as provider  
15      or instructor.

16              The main change came with  
17      regard to the emergency medicine physicians.  
18      All emergency medicine physicians shall be  
19      board-certified for board-eligible in  
20      emergency medicine or pediatric emergency  
21      medicine.

22              And shall have successfully  
23      completed ATLS at least once. So it does  
24      not state the -- the CME requirement.  
25      Emergency medicine physician, board-

1 certified in a specialty other than  
2 emergency medicine or pediatric emergency  
3 medicine must maintain board certification,  
4 maintain ATLS certification as a provider or  
5 instructor.

6 And shall have 30 hours of  
7 Category I trauma critical care CME every  
8 three years. With regard to surgeons taking  
9 trauma call, all surgeons taking trauma call  
10 shall be board-certified or board-eligible  
11 general surgeons or pediatric surgeons, and  
12 shall have successfully completed ATLS at  
13 least once.

14 And therefore, does not state  
15 the CME requirements. And finally, with  
16 regard to advanced care practitioners,  
17 physicians assistants and nurse  
18 practitioners responding to the trauma  
19 activation must be board-certified, maintain  
20 ATLS certification as a provider or  
21 instructor, and shall have 30 hours of  
22 Category I trauma care CME every three  
23 years. So this action item came out of the  
24 Acute Care Committee. It was approved by  
25 the TAG Committee for this to be presented

1 here for this Board to discuss and -- and  
2 approve of. And that's the report for Acute  
3 Care.

4  
5 MR. PARKER: Okay. So we have an  
6 action item from the Acute Care Committee  
7 and a point of clarification. This was not  
8 presented to the full Advisory Board prior  
9 to today. So this will need a second from  
10 the floor in order to vote on. Is there any  
11 discussion before that?

12  
13 BOARD MEMBER: Can I make one  
14 question? Dr. Aboutanos, I was at the  
15 meetings and I agree with this in concept.  
16 I'm concerned that as this document is  
17 written, criteria 3.1 says that all  
18 emergency physicians shall be board-  
19 certified or board-eligible, which I don't  
20 think was the intent of the discussions  
21 yesterday.

22 I think it was to say that  
23 emergency physicians who are board-certified  
24 or board-eligible in emergency medicine or  
25 pediatric emergency medicine fall under the

1 requirements listed in 3.1. And separating  
2 those from emergency physicians who are not  
3 board-certified in that specialty.

4  
5 DR. ABOUTANOS: So you're making  
6 the distinction of saying who are instead of  
7 shall be?

8  
9 BOARD MEMBER: Correct.

10  
11 DR. ABOUTANOS: I think we could  
12 accept that as a modification.

13  
14 MAN IN GALLERY: Sorry, that was --  
15 that was the intent. That if you're caring  
16 for trauma victims, they have to be board-  
17 certified.

18  
19 LADY IN GALLERY: Or board-  
20 eligible.

21  
22 MAN IN GALLERY: Or board-eligible.

23  
24 DR. ABOUTANOS: I think you're  
25 saying the same. Instead of shall be, but

1           who is. Right? Is that --

2  
3           MAN IN GALLERY: No, because that  
4 means then if -- if it's a family practice  
5 doctor -- you know, if you're caring for  
6 trauma victims, you have to be board-  
7 certified or eligible.

8  
9           LADY IN GALLERY: And then -- or  
10 they fall under the other guides.

11  
12          DR. ABOUTANOS: Yeah. I think  
13 maybe I misunderstand the words shall be  
14 versus be. So if shall be means that you  
15 are, yes. That's the same thing. Just the  
16 way the English word, I think.

17  
18          BOARD MEMBER: I guess the  
19 clarification I'm looking for is, does this  
20 mean that an emergency physician who is not  
21 board-certified in emergency medicine but is  
22 board-certified in family practice could not  
23 care for a trauma patient?

24  
25          MAN IN GALLERY: Yeah. He -- he

1           then falls under the --

2  
3                   DR. ABOUTANOS:   The second one.

4  
5                   MAN IN GALLERY:   -- the next one --

6  
7                   DR. ABOUTANOS:   3.2.

8  
9                   MAN IN GALLERY:   -- that says then  
10          you have to have current ATLS and do the CE.

11  
12                   BOARD MEMBER:   Okay.   The way it's  
13          written it -- it is confusing to me that it  
14          implies it -- because it both says emergency  
15          medicine physician for both of those.

16                   I think the intent of the  
17          first one is to classify those emergency  
18          physicians who are board-certified or board-  
19          eligible as different from those who are not  
20          board-certified or board-eligible.   And are  
21          board-certified in a specialty.

22  
23                   DR. ABOUTANOS:   It says that.   It  
24          says emergency medicine physician, board-  
25          certified in a specialty other than

1 emergency medicine.

2  
3 BOARD MEMBER: This is the part I'm  
4 confused -- emergency medicine physicians  
5 shall be board-certified or board-eligible  
6 in emergency medicine. So I would -- I  
7 would recommend that we amend shall be, who  
8 are --

9  
10 MR. PARKER: Why don't we just put  
11 --

12  
13 BOARD MEMBER: Shall be to who are.

14  
15 MR. PARKER: All right.

16  
17 MAN IN GALLERY: I see that.

18  
19 DR. ABOUTANOS: That's all we're  
20 saying. Or saying all emergency medicine  
21 physicians who are board-certified in their  
22 specialty or board-eligible in their  
23 specialty. That's shall be board-certified  
24 in their specialty, in emergency medicine.  
25 And actually, it says that. In emergency

1 medicine, in emergency medicine. If you  
2 continue the sentence, it says it. It  
3 specifies -- okay.

4  
5 DR. LINDBECK: One more point of  
6 clarification. I think -- isn't the  
7 appropriate term to be board-prepared?

8  
9 BOARD MEMBER: It's board-eligible.

10  
11 DR. LINDBECK: If I recall  
12 correctly, ABAM does not endorse the term  
13 board-eligible. It's now board-prepared.  
14 If I recall, it goes back 10-15 years.

15  
16 BOARD MEMBER: Eligible's the word  
17 that's used in the current medical language.

18  
19 DR. ABOUTANOS: Yeah, we use it --  
20 and it's also less -- yeah. That's what we  
21 use -- always use in the manual.

22  
23 DR. LINDBECK: If you look at ABAM,  
24 I believe they've removed all reference to  
25 eligible. It may be -- they removed all

1 terms of board-eligible and now say board-  
2 prepared. It may have to do with the Daniel  
3 lawsuit from a few years ago.

4  
5 BOARD MEMBER: I think they did  
6 change that language, although other  
7 specialists and other groups may continue to  
8 use it.

9  
10 DR. BARTLE: In pediatrics, they do  
11 board-eligible as opposed to prepared. They  
12 repeat prepared throughout the training.  
13 They become eligible once they finish the  
14 training.

15  
16 BOARD MEMBER: I'm on  
17 [unintelligible] and that's eligible.

18  
19 BOARD MEMBER: I have a question  
20 just to make sure it's clarified. We're  
21 breaking out between physicians who are  
22 board trained or eligible to be trained in  
23 emergency medicine from those who aren't  
24 formally trained. But they have to keep up  
25 with --

1 BOARD MEMBER: Certified, trained.

2  
3 DR. ABOUTANOS: We didn't -- we  
4 didn't ask that. It's actually to take away  
5 the CME. This will be replaced with more.  
6 The fact that now the trauma program  
7 managers don't have to spend thousands of  
8 hours chasing everyone to get their CME  
9 requirements, which have not been proven to  
10 make any difference.

11 Except they kept those -- that  
12 certain criteria for the medical director  
13 and on both the trauma and emergency. And  
14 they did not -- we didn't change much with  
15 regard to everything else. So --

16  
17 MR. PARKER: And this mirrors the  
18 ACS, correct, what --

19  
20 DR. ABOUTANOS: This mirrors the  
21 ACS. We're a little bit more stringent when  
22 it comes to the advanced care practitioners  
23 where we're asking that they -- they get  
24 ATLS and their CME's. Otherwise, it mirrors  
25 the ACS.

1 MR. PARKER: Okay. Any other  
2 discussion?

3  
4 BOARD MEMBER: One other question.  
5 The way it currently is now, is there --  
6 taking out the requirement for CME, does  
7 most places meet this? Meet the same  
8 criteria, the ones that -- the trauma  
9 centers now.

10  
11 DR. ABOUTANOS: They meet it more  
12 because they don't -- they don't have to  
13 have the -- you know, so it's going back to  
14 the fact that you are -- they're putting  
15 emphasis on the board.

16 If you're really a board-  
17 certified physician, then by definition,  
18 you've kept up with all of your thing to  
19 remain board-certified. They took away the  
20 fact that -- that aspect.

21 And then also remember that  
22 the -- every trauma center, the trauma  
23 program, the trauma medical director is  
24 ultimately responsible [for] making sure  
25 that the trauma care's appropriate.

1       Everybody's caring for the -- for the  
2       patient that center have the appropriate  
3       credentialing, etcetera. So that's why  
4       they're giving credit back to that -- to  
5       that part.

6  
7               DR. LINDBECK: If I might just --  
8       excuse me -- just interject. From doing  
9       these site reviews, I would say that  
10      probably 95% of the physicians are board-  
11      certified in EM.

12             There's probably only five to  
13      10% that aren't. The -- it really reduces a  
14      burden on the trauma program coordinators  
15      who had to try to corral all of their  
16      emergency physicians, which could be 20, 30,  
17      40 doc's in some cases.

18             And -- and not just ascertain  
19      that they had adequate CE, but that they had  
20      adequate trauma CE.

21  
22             MR. PARKER: Mm-hmm.

23  
24             DR. LINDBECK: And it was very  
25      burdensome. And the -- the added quality

1 measures were highly debatable.

2  
3 MR. PARKER: My whole in trying to  
4 get across is that it's not really changing  
5 what's out there now. It's just making it  
6 less burdensome.

7  
8 BOARD MEMBER: Yes.

9  
10 DR. ABOUTANOS: Yeah, exactly.  
11 Making it -- if the American College of  
12 Surgeons making theirs less burdensome,  
13 should the State do the same.

14 And it would be tough to kind  
15 of have two separate criteria where we're  
16 more stringent in the State, less for the...

17  
18 MR. PARKER: Is there any other  
19 discussion?

20  
21 BOARD MEMBER: So is that amendment  
22 acceptable? Do we need to vote on the  
23 amendment?

24  
25 DR. ABOUTANOS: It would be

1 acceptable to us. I mean, who are board-  
2 certified or board-eligible instead of shall  
3 be board-certified. I think -- think the  
4 word -- the way I understand it, the word  
5 shall be is intended to say who are.

6 It just said -- as a -- it's  
7 almost like a -- a God statement, you know.  
8 Thou shall be, you know. So that's how I  
9 see it.

10  
11 MR. PARKER: And that's in the  
12 minutes. Oh, boy.

13  
14 DR. ABOUTANOS: We're invoking  
15 divine powers here.

16  
17 MR. PARKER: Because it hasn't been  
18 seconded and you're still working on it,  
19 we're going to go with that. So it's --  
20 it's presented --

21  
22 DR. ABOUTANOS: Yeah.

23  
24 MR. PARKER: -- and it's finalized.  
25 Okay. So now do we have a second for that?

1 BOARD MEMBER: Second.

2  
3 MR. PARKER: Okay. The motion's on  
4 the floor. All in favor?

5  
6 BOARD MEMBERS: Aye.

7  
8 MR. PARKER: Motion passes. Point  
9 of clarification we just -- I just discussed  
10 with Gary Brown. This will have to still go  
11 through the -- the Board of Health for  
12 approval.

13 So that way the trauma program  
14 managers can't run out today and start this  
15 process. So just wanted to clarify that  
16 before I start getting text messages. Okay.  
17 Anything else from Acute Care?

18  
19 DR. ABOUTANOS: That concludes the  
20 report. Thank you.

21  
22 MR. PARKER: Okay. Post-acute  
23 care, Dr. Griffen.

24  
25 DR. GRIFFEN: Having just heard the

1 discussion, I just want to make a plea to  
2 get it approved before November when our  
3 next site visit is so I can go back and give  
4 my trauma program manager some relief. My  
5 name's Maggie Griffen.

6 I'm from Inova Fairfax. I'm  
7 the trauma acute care surgery director up  
8 there. Post Acute Care, one of the things  
9 that we've quickly learned, for those of you  
10 some background -- in order to figure out  
11 about quality care for the trauma patient  
12 across the State.

13 Right now, any data related to  
14 the care of those patients end when they  
15 leave a trauma center. Because that's where  
16 the data ends. The registries are great,  
17 they have lots of data.

18 And then it's like they go to  
19 the wind. We don't know where they go --  
20 well, we do know where they go. We don't  
21 know how they do.

22 We don't know did they get  
23 back to work. We don't know, did they get  
24 back to school. We don't know if they go to  
25 a rehab, how they do in that rehab. If they

1 go to a skilled nursing facility, how do  
2 they do. If they go home, how do they do.  
3 So the biggest thing for us is data.

4 In fact, the first part of the  
5 data is we don't even know how many centers  
6 for all of these things to provide post-  
7 acute care in the Commonwealth of Virginia  
8 exists. Because there is no list anywhere.

9 For all the skilled nursing  
10 facilities, for all the rehabs, for what  
11 they do, for what they provide. And then,  
12 the information that they then provide back  
13 about those patients is varied and it's to  
14 various agencies.

15 So the biggest component of  
16 what we discussed yesterday in our meeting  
17 -- and I can't even tell you how great it  
18 was to have all these people from all across  
19 and from PT and OT and all over the place  
20 that we invited to come be part of this.

21 And how energetic they were  
22 and enthused about the opportunity to have a  
23 place to have this discussion and go  
24 forward -- because they have all wanted the  
25 same sort of thing -- is to be able to find

1 the answers to the initial question. What's  
2 out there, what does everybody do, where are  
3 they located so that we can come up with a  
4 map across the Commonwealth of what's  
5 available for our various patient  
6 populations at the various centers, and  
7 where they can go.

8 And that's going to take us I  
9 don't know how much time. So everybody's  
10 gone back to look for where they can find  
11 data and bring it together. And we will let  
12 you all know what we find and where we put  
13 it and move forward from there.

14 But it's going to be a huge  
15 task, but it's a major component to then be  
16 able for us to come back and say that what  
17 we're doing on the front end is really  
18 accomplishing what we think it is on the  
19 back end.

20 For kids getting back to  
21 school when they've been injured, for people  
22 getting back to work when they've been  
23 injured. We have a mortality for when they  
24 leave a trauma center. We know what our  
25 mortality is for the Commonwealth. We don't

1 know how many of them die two weeks later in  
2 a rehab or in a SNF. We don't know how many  
3 die six months later. We don't know the  
4 answers to those questions.

5 And for quality review, we  
6 really have to have the answers to all those  
7 questions. So I can't thank you all enough  
8 for the opportunity for us to all do this.

9 We really are dedicated to  
10 improving this care for our patients and  
11 having the quality data that we need to  
12 review it. So I appreciate it very much.  
13 And that concludes my report.

14  
15 MR. PARKER: Thank you. Emergency  
16 Preparedness and Response, Mark Day.

17  
18 MR. DAY: Good afternoon. This has  
19 been a long time coming. And Tom, I've  
20 looked very closely to working with you.  
21 This part of disaster is not just general  
22 disaster. We're looking at -- at taking the  
23 trauma centers, trauma education at, you  
24 know, adults and burn and pediatrics. And  
25 getting disaster education to our centers,

1 and melding that trauma education with EMS  
2 and fire around the State. So we're very  
3 much in our infancy. Today we had our first  
4 meeting.

5 We brought the coalitions  
6 together and looked at what their assets  
7 were. And like I said, today was our first  
8 meeting.

9 And I really look forward to  
10 getting this off the ground and meeting  
11 Dr. Aboutanos's expectations with this.  
12 Tom, we'll be working really close with your  
13 group. And anybody have any questions?

14  
15 MR. PARKER: Okay.

16  
17 MR. DAY: Thank you.

18  
19 MR. PARKER: Thank you. That  
20 concludes the committee reports. Regional  
21 EMS Council Executive Directors, we're going  
22 to ask Greg Woods.

23  
24 MR. WOODS: Thank you, Mr. Chairman  
25 and Board members. The Regional Directors

1 group met yesterday. Our morning session  
2 included an informational work shop related  
3 to information technology. And that was  
4 followed by our regular meeting.

5 We did agree to implement  
6 monthly tele-conferences specifically  
7 related to IT, but also to foster greater  
8 collaboration in strategic planning among  
9 the various regions.

10 We also put together a work  
11 group to gather information related to MIH  
12 and community para-medicine programs in our  
13 respective regions. And to collaborate more  
14 fully with other groups who are working on  
15 this as well.

16 Our next regular meeting will  
17 [be] held in conjunction with the next  
18 Advisory Board meeting. I'm happy to answer  
19 any question that you may have, but that  
20 concludes my report.

21  
22 MR. PARKER: Thank you. Now we're  
23 down to public comment period. Is there any  
24 public comment? Adam, do you have the  
25 clock?

1 MR. HARRELL: No, we don't need  
2 one.

3  
4 MR. PARKER: Okay. Just making  
5 sure.

6  
7 MR. MCRAI: Mr. Chair, members of  
8 the Board. My name is Brian McRay. I'm the  
9 safety officer for the Richmond Ambulance  
10 Authority. I just want to take a moment to  
11 thank you for endorsing the NITSA thing  
12 about pediatric transport.

13 Dr. Yee and I have a ongoing  
14 discussion about adult transports and the  
15 problems that it presents. One of the  
16 things that my agency looked at recently was  
17 the pediatric -- specifically the newborn --  
18 transporting newborns.

19 The reality is in my community  
20 and our service area, our populations don't  
21 necessarily always have the resources or the  
22 opportunities to have the appropriate child  
23 safety carriers available. And so we found  
24 on many occasions having to figure out how  
25 to transport the newborn in a method that

1 was safe for everybody. I want to thank  
2 Dave Edwards from the Office for helping us  
3 out and providing us with some equipment  
4 ideas so that we can look forward.

5 All that being said, I would  
6 encourage you to potentially take on some  
7 education for the pre-hospital provider on  
8 -- on this particular topic. It's great to  
9 endorse the concept, however, we need to  
10 push the message.

11 I would also ask that  
12 Financial Assistance Review Committee  
13 consider some sort of special initiative as  
14 that equipment is not cheap, especially to  
15 cover what we're talking about, the newborns  
16 and the, you know, really -- not -- for the  
17 kids who don't necessarily fit the standard  
18 equipment that we have today. So thank you.

19  
20 MR. PARKER: Thank you. Any other  
21 public comment?

22  
23 MR. BROWN: Mr. Chair, I'd actually  
24 like to solicit one public comment and I  
25 hate -- I haven't had a chance to talk to

1 him. I hate to put him on the spot, but  
2 Commander Player, I would like for you to  
3 brief the Board real quick on the 15th  
4 anniversary of Virginia 1-DMAT coming up.

5 But I would hate for that to  
6 slide by this Board and it will have  
7 occurred before the next Board meeting.

8  
9 MR. PLAYER: Okay. I'm Michael  
10 Player, Commander of Virginia 1-DMAT. We  
11 are having our 15th Anniversary on March 9th  
12 in Virginia Beach. We've had more than 200  
13 deployments in our 15 years, serving the  
14 citizens of the United States.

15 And many of our best providers  
16 and practitioners in Virginia have been  
17 members of the team, many in the -- on the  
18 committee right now are or have been members  
19 of the Virginia 1-DMAT in the past. Thank  
20 you.

21  
22 MR. PARKER: Thank you. Any other  
23 public comment? Any other public comment?  
24 Hearing none, any -- is there any unfinished  
25 business to come before the Board? Any

unfinished business to come before the  
Board? Hearing none, is there any new  
business to come before the Board? Any new  
business to come before the Board? Hearing  
none, is there a motion to adjourn?

BOARD MEMBER: So moved.

MR. PARKER: Meeting adjourned.

(The EMS Advisory Board meeting concluded at  
3:23 p.m.)

1 CERTIFICATE OF THE COURT REPORTER  
2

3 I, Debroah Carter, hereby certify that I  
4 was the Court Reporter at the EMS ADVISORY BOARD  
5 MEETING, heard in Richmond, Virginia, on February  
6 8th, 2019, at the time of the Board meeting herein.

7 I further certify that the foregoing  
8 transcript is a true and accurate record of the  
9 testimony and other incidents of the Board meeting  
10 herein.

11 Given under my hand this 22nd of February,  
12 2019.

13  
14  
15 

16 Debroah Carter, CMRS, CCR  
17 Virginia Certified  
18 Court Reporter

19 My certification expires June 30, 2019.  
20  
21  
22  
23  
24  
25