



Bon Secours Memorial Regional Medical Center

April 22, 2020

M. Norman Oliver, MD, MA
State Health Commissioner
Virginia Department of Health
109 Governor Street
Richmond, VA 23219
norm.oliver@vdh.virginia.gov

Erik Bodin, Director
Division of Certificate of Public Need
Virginia Department of Health
9960 Mayland Drive, Suite 401
Richmond, Virginia 23233
erik.bodin@vdh.virginia.gov

Re: Second Request pursuant to Executive Order 52 seeking authorization to add up to 85 more beds to the 26 already authorized at Bon Secours Memorial Regional Medical Center, Mechanicsville, Virginia (Planning District 15)

Dear Dr. Oliver and Mr. Bodin:

Pursuant to Executive Order 52 issued by Governor Ralph Northam on March 20, 2020 in response to the COVID-19 pandemic situation, Bon Secours Memorial Regional Medical Center (“Memorial Regional”) is thankful to the State Health Commissioner and DCOPN for the authorization, issued earlier this week on April 13, 2020, to operate 26 temporary additional beds.

However, in light of the fact that plans for an Alternate Care Facility (“ACF”) to serve the needs of the greater Richmond population are unlikely to materialize within the timeframe predicted for peak patient volumes, Memorial Regional had to go back and evaluate additional locations for beds that may be required to meet the surge needs of COVID-19 and non-COVID-19 patients at our facility. As a result, Memorial Regional is again seeking authorization from State Health Commissioner to operate another 85 temporary additional beds to provide surge capacity and supplement operations to serve the anticipated needs of patients expected during the COVID-19 pandemic emergency.

Here are the details for our request.

<u>Hospital Name:</u>	Bon Secours Memorial Regional Medical Center, LLC 8260 Atlee Rd. Mechanicsville, VA 23116
<u>Hospital License:</u>	H – 1831
<u>Current Approved Capacity:</u>	225 beds 26 additional temporary beds authorized on April 13, 2020
<u>Requested Additional Capacity:</u>	85 beds: 35 intensive care beds and 50 med/surg beds Total of 336 beds operational

In accordance with CDC and CMS guidance and Governor Northam's request, Memorial Regional curtailed all non-essential surgery effective March 23, 2020. All predictive analytics models used nationwide show that Virginia and the Richmond area are expected to see a significant increase in hospitalizations related to COVID-19, longer lengths of stays and increased acuity of hospitalized patients and thus Memorial Regional is preparing for a higher level of need that will now not be met through an ACF.

Additional Beds

The 85 new beds – 35 ICU beds and 50 medical/surgical beds, would be located on the existing hospital campus, in the hospital itself as follows:

- 25 PACU and PreOp areas in the main surgical suite will be converted to ICU beds
- 10 bays in the emergency department on the campus would convert into 10 ICU beds
- The cath lab holding area and the endoscopy area would be converted into 15 step-down medical/surgical beds
- Obstetrical services would be temporarily suspended at Memorial Regional and consolidated at Bon Secours St. Mary's Hospital – as a result, the L&D and post-partum area would be converted into 29 medical/surgical beds
- Finally, another 6 rooms in the Ambulatory Surgery Unit would be converted to medical/surgical beds

Staff in the existing departments will be used for the additional ICU and medical/surgical beds and provide care in a safe and effective environment of care. Memorial Regional and Bon Secours are also planning to use other clinical staff redeployed from outpatient departments of the hospital and other outpatient locations in the community which have either temporarily closed or where operations have been severely curtailed. Cross training programs have been developed and staff is already being trained and oriented to potential new roles. Finally, Memorial Regional and Bon Secours will endeavor to work with members of the Virginia Medical Reserve Corps, if ultimately necessary dependent on the response demanded by a potential surge of COVID-19 positive patients

Availability of Medical Supplies and Personal Protective Equipment ("PPE")

As part of Bon Secours Mercy Health, Memorial Regional works with sister facilities in Richmond, Hampton Roads, and nationwide for access to all necessary medical supplies and PPE. Currently, the hospital is adequately supplied with necessary medical supplies and PPE and we have rolled out re-processing process for N-95 masks.

Memorial Regional stands ready to begin to activate this conversion effective the week of April 27. Please let me know if you need any additional information to evaluate our request.

Sincerely,



Leigh Sewell
President

CC: Yousuf Faraaz – Market President, Bon Secours Richmond
Alexander Brown – Associate General Counsel, Bon Secours Mercy Health
Elizabeth Breen – Counsel, Hunton Andrews Kurth LLP