

April 22, 2020

Sentara Healthcare
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VIA EMAIL: (COPN@VDH.Virginia.gov)

M. Norman Oliver, MD, MA
State Health Commissioner
Virginia Department of Health
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Richmond, VA 23219
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Erik Bodin, Director
Division of Certificate of Public Need
Virginia Department of Health
9960 Mayland Drive, Suite 401
Richmond, Virginia 23233
erik.bodin@vdh.virginia.gov

RE: Request for Authorized Bed Capacity Increase of 823 beds in Response to COVID-19, pursuant to Executive Order 52 seeking at 8 of the Sentara Hospitals in Virginia

Dear Dr. Oliver and Mr. Bodin:

Pursuant to Governor Northam's Executive Order 52 and subsequent guidance provided by Dr. Oliver, State Health Commissioner, Sentara Healthcare and Hospitals requests authorization to expand licensed bed capacity by 823 beds for 8 Sentara acute care facilities within the Commonwealth of Virginia, in order to meet the anticipated surge in inpatient need for services resulting from the COVID-19 pandemic emergency. Those eight facilities are Sentara Norfolk General Hospital, Sentara Leigh Hospital, Sentara Virginia Beach General Hospital, Sentara Princess Anne Hospital, Sentara Obici Hospital, Sentara Williamsburg Regional Medical Center, Sentara RMH Medical Center, and Sentara Northern Virginia Medical Center.

Using the CHIME modeling, the Sentara data analytics team projects that the demand for inpatient capacity at these Sentara hospitals will exceed the licensed capacity. We respectfully request the Commissioner's approval to add licensed beds for the duration of Executive Order 52 as detailed and requested on the attached document.

In each location, when needing to activate these additional spaces, we will prioritize the use of current clinical care space that can readily accommodate double occupancy, paying attention to staffing supply and appropriate staffing ratios/coverage. The utilization of these spaces will be adapted based on the acuity of patients that will be located in those areas, patient safety, egress and other life safety considerations, such as sleeping suite requirements. These proposed areas are within the existing hospital that has 100% sprinkler coverage and smoke detection coverage as required by the Life Safety Code. The fire alarm and sprinkler systems are monitored 24/7. These areas are part of the hospital's existing Life Safety compartments and suites. The Life Safety Code size limitations will not be exceeded. Egress and additional life safety measures will be taken as needed to ensure safe utilization of these spaces.

Planned use of the additional licensed beds (e.g. used to supplement normal operations due to existing bed occupancy by COVID-19 patients, or specifically for COVID-19 patients):

The additional licensed beds will either be used to care for COVID-19 patients directly or to supplement existing operations so that existing beds can be used for COVID-19 patients, depending on the nature and timing of patient demand.

Availability of Medical Supplies and PPE:

Sentara has adequate medical supplies and personal protective equipment to safely operate the increase in patient beds. Sentara has acquired additional PPE and supplies through alternate vendors over the last three months. Additionally, using CDC approved methods, Sentara is reprocessing N95 masks and other PPE safely. Also, Sentara has been successful in acquiring items such as face shields and goggles which can be used multiple times and cleaned in a standard process. We continue to review and update our standard work processes based on CDC guidelines and our current COVID-19 status. We have mapped our projected supply needs based on the projected demand model so that they are forecasted weekly and projected for 12 week increments.

Plan for staffing the beds:

The Sentara Hospitals will have adequate staffing for the 823 beds as the demand for the beds are needed. Each acute care facility has a phased sequenced approach to open additional ICU or med/surgical beds based on demand. Our top priority is always the health and safety of our patients as well as our health care teams, and we recognize the need to preserve resources and to respond to changing conditions. As a system, we have developed alternate models of Provider (Physician and Mid-level providers) nursing care, respiratory, and other support services. The nursing care model will be expanded with Registered Nurses from the system resource pool as well as other Sentara divisions. We are fortunate as a system, to be able to move staff among facilities and geographies to meet demand as it may be different in the various regions of Virginia.

The system has also expanded with telehealth being used in many specialties, including hospital medicine to broaden reach to the expanded patient demand.

We respectfully request the Commissioner grant the additional licensed bed capacity as requested above. If you require any additional information in processing this request, please contact Betsy Reilly at ehreilly@sentara.com or 757-455-7138.

If you have any questions, please do not hesitate to contact me.

Sincerely,



Terrie Edwards, Corporate Vice President
& System Incident Command Center Operations Leader

cc: Piero Mannino, Supervisor, Virginia Division of Certificate of Public Need (via email)
Dean Montgomery, Executive Director, Health Systems Agency of Northern Virginia (via email)
Betsy Reilly, Director, Corporate Strategy and Planning, Sentara Healthcare
Carl Gaborik, System Corporate Director, Construction and Facilities

Name and address of the specific facility requesting the additional beds:

Facility Name	Facility Address	License #	Planning District	Current Authorized Beds
Sentara Norfolk General Hospital	600 Gresham Drive, Norfolk, VA 23507	H 1896	20	525

Number, bed type and location of Additional Beds requested:

Bed Type	Current Number of Licensed Beds	Proposed Increase in Beds	Total Beds After Capacity Expansion	Bed Location (e.g. PACU, Pre-op, etc.)	
Med/Surg	338	212	550	HH OBS	12
				5R	36
				4H	12
				Non-Invasive	15
				7N	24
				4K	36
				5K	42
				6K	42
				PVL Rooms (6)	12
				4K Women's	6
				9B Rehab (8)	16
				Infusion Clinic	18
				Short Stay	10
				Care Unit	35
				4RP	36
				4HH	24
				5HH	24
6RP	36				
9K	24				
AHFU	24				
10K	24				
8RP	34				
6N (old ADU)	8				
Adult ICU	90	64	154	GICU	16
				PVSU	16
				CSICU	10
				CICU	10
				PACU	35
				VIC	25
				VICU/BTU	16
				NICU	16
CSICU	10				
MedRehab	22	-6	16	9A REHAB	16
Psych	34	-12	22	8N BH	22

Obstetrics	41	6	47	5A FMC	15
				4B FMC	21
				L&D FMC	11
Total	525	264	789	An increase of 264 Licensed Beds	

Name and address of the specific facility requesting the additional beds:

Facility Name	Facility Address	License #	Planning District	Current Authorized Beds
Sentara Leigh Hospital	830 Kempsville Road, Norfolk, VA 23502	H 1895	20	247

Number, bed type and location of Additional Beds requested:

Bed Type	Current Number of Licensed Beds	Proposed Increase in Beds	Total Beds After Capacity Expansion	Bed Location (e.g. PACU, Pre-op, etc.)	
Med/Surg	197	145	342	2E	49
				2W	49
				5E	49
				5W	49
				4W	49
				1E	49
				1W	48
Adult ICU	20	132	152	3E	40
				3W	48
				PACU (ICU / IMCU)	16
				4E (down from ICU)	48
Obstetrics	30	8	38	CDU	8
Total	247	285	532	An increase of 285 Licensed Beds	

Name and address of the specific facility requesting the additional beds:

Facility Name	Facility Address	License #	Planning District	Current Authorized Beds
Sentara Virginia Beach General Hospital	1060 First Colonial Road, Virginia Beach, VA 23454	H 1897	20	273

Number, bed type and location of Additional Beds requested:

Bed Type	Current Number of Licensed Beds	Proposed Increase in Beds	Total Beds After Capacity Expansion	Bed Location (e.g. PACU, Pre-op, etc.)	
Med/Surg	217	-11	206	2E (3117)	33
				2W (3140)	22
				2SO (3115)	26
				3E (3104)	31
				3W Pod 4	12
				3W (3103)	24
				4E/W (3105/3116)	46
				2W pod 2	12
Adult ICU	24	58	82	ICU (3154)	24
				CCHA (4502)	12
				ICU (double to 10)	10
				ICU (all beds double)	14
				CCU (3152)	12
				Cardiac NI (4566)	10
Med Rehab	8	0	8		
Psych	24	0	24		
Total	273	47	320	An increase of 47 Licensed Beds	

Name and address of the specific facility requesting the additional beds:

Facility Name	Facility Address	License #	Planning District	Current Authorized Beds
Sentara Princess Anne Hospital	2025 Glenn Mitchell Drive, Virginia Beach, VA 23456	H 1893	20	174

Number, bed type and location of Additional Beds requested:

Bed Type	Current Number of Licensed Beds	Proposed Increase in Beds	Total Beds After Capacity Expansion	Bed Location (e.g. PACU, Pre-op, etc.)	
Med/Surg	134	-24	110	5B	24
				5A	24
				4B	14
				4A	24
				4D	24
Adult ICU	16	71	87	ICU	16
				Pre/Post	24
				EDRU	10
				3B	24
				PACU	13
Obstetrics	24	0	24		
Total	174	47	221	An increase of 47 Licensed Beds	

Name and address of the specific facility requesting the additional beds:

Facility Name	Facility Address	License #	Planning District	Current Authorized Beds
Sentara Obici Hospital	2800 Godwin Boulevard, Suffolk, VA 23434	H 1869	20	175

Number, bed type and location of Additional Beds requested:

Bed Type	Current Number of Licensed Beds	Proposed Increase in Beds	Total Beds After Capacity Expansion	Bed Location (e.g. PACU, Pre-op, etc.)	
Med/Surg	127	46	173	1OS	24
				CSU	40
				3MS	25
				1MO	38
				SBLH Observations (13 + 13 surge)	26
				SBLH Pre/Post/PACU (15 rooms/5 bays)	20
Adult ICU	12	34	46	ICU	12
				PACU	8
				OR Holding	6
				Pre/Post	14
				Cath Lab/Holding	6
Psych	20	0	20		
Obstetrics	16	0	16		
Total	175	80	255	An increase of 80 Licensed Beds	

Name and address of the specific facility requesting the additional beds:

Facility Name	Facility Address	License #	Planning District	Current Authorized Beds
Sentara Williamsburg Regional Medical Center	100 Sentara Circle, Williamsburg, VA 23188	H 1898	21	145

Number, bed type and location of Additional Beds requested:

Bed Type	Current Number of Licensed Beds	Proposed Increase in Beds	Total Beds After Capacity Expansion	Bed Location (e.g. PACU, Pre-op, etc.)	
Med/Surg	106	27	133	3S	16
				3N	18
				4S	24
				AMB SURGERY	23
				OR	24
				4N	28
Adult ICU	16	14	30	ICU	8
				3S	8
				PEDS	6
				ICU	8
Med Rehab	6	-6	0		
Obstetrics	17	0	17		
Total	145	35	180	An increase of 35 Licensed Beds	

Name and address of the specific facility requesting the additional beds:

Facility Name	Facility Address	License #	Planning District	Current Authorized Beds
Sentara RMH Medical Center	2010 Health Campus Drive, Harrisonburg, VA 22801	H 1891	6	238

Number, bed type and location of Additional Beds requested:

Bed Type	Current Number of Licensed Beds	Proposed Increase in Beds	Total Beds After Capacity Expansion	Bed Location (e.g. PACU, Pre-op, etc.)	
Med/Surg	168	23	191	2 West A	12
				2 West B	23
				4 West	24
				4 West (Peds Unit)	12
				5 West	36
				3 West * and Peds	36
				4 East	36
				BHU (ART) 6 rooms 2 pts per room	12
Adult ICU	16	48	64	CCU	16
				CCU (2 pt in room)	16
				OP Surgery (ORRS01-ORRS22)	22
				PACU	10
Psych	20	0	20		
Pediatric	12	-12	0		
Obstetrics	22	0	22		
Total	238	53	291	An increase of 53 Licensed Beds	

Name and address of the specific facility requesting the additional beds:

Facility Name	Facility Address	License #	Planning District	Current Authorized Beds
Sentara Northern Virginia Medical Center	2300 Opitz Boulevard, Woodbridge, VA 22191	H 1881	8	183

Number, bed type and location of Additional Beds requested:

Bed Type	Current Number of Licensed Beds	Proposed Increase in Beds	Total Beds After Capacity Expansion	Bed Location (e.g. PACU, Pre-op, etc.)	
Med/Surg	131	9	140	Card Tele	36
				Medicine	25
				Surgery	24
				IMCU-3	14
				Oncology	23
				Onc to Post-Partum	17
				Medicine	1
Adult ICU	16	20	36	ICU	16
				IMCU-1	8
				Monitor Unit	12
Obstetrics	36	-17	19		
Total	183	12	195	An increase of 12 Licensed Beds	

