



Sentara Healthcare
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April 23, 2020

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VIA EMAIL: (COPN@VDH.Virginia.gov)
M. Norman Oliver, MD, MA
State Health Commissioner
Virginia Department of Health
109 Governor Street
Richmond, VA 23219
norm.oliver@vdh.virginia.gov

Terrie L. Edwards
Corporate Vice President

Erik Bodin, Director
Division of Certificate of Public Need
Virginia Department of Health
9960 Mayland Drive, Suite 401
Richmond, Virginia 23233
erik.bodin@vdh.virginia.gov

RE: Amended Request for Authorized Bed Capacity Increase of 991 beds in Response to COVID-19, pursuant to Executive Order 52 seeking at 8 of the Sentara Hospitals in Virginia

Dear Dr. Oliver and Mr. Bodin:

Pursuant to Governor Northam's Executive Order 52 and subsequent guidance provided by Dr. Oliver, State Health Commissioner, Sentara Healthcare and Hospitals requests authorization to expand licensed bed capacity by 991 beds for eight Sentara acute care facilities within the Commonwealth of Virginia, in order to meet the anticipated surge in inpatient need for services resulting from the COVID-19 pandemic emergency. Those eight facilities are Sentara Norfolk General Hospital, Sentara Leigh Hospital, Sentara Virginia Beach General Hospital, Sentara Princess Anne Hospital, Sentara Obici Hospital, Sentara Williamsburg Regional Medical Center, Sentara RMH Medical Center, and Sentara Northern Virginia Medical Center.

This amended request reflects revisions to the projected needs for Sentara Norfolk General Hospital and Sentara Northern Virginia Medical Center. As our hospitals are repurposing beds to Med/surg and ICU units to provide care for COVID patients, it is not our intent to delicense beds from those bed classifications. Sentara Norfolk General Hospital is absorbing and accommodating patient from the community due to services closing elsewhere. Sentara Northern Virginia Medical Center is currently located in a part of Virginia that is seeing a larger increase in COVID-19 patients at this time.

Using the CHIME modeling, the Sentara data analytics team projects that the demand for inpatient capacity at these Sentara hospitals will exceed the licensed capacity. We respectfully request the Commissioner's approval to add licensed beds for the duration of Executive Order 52 as detailed and requested on the attached document.

In each location, when needing to activate these additional spaces, we will prioritize the use of current clinical care space that can readily accommodate double occupancy, paying attention to staffing supply and appropriate staffing ratios/coverage. The utilization of these spaces will be adapted based on the acuity of patients that will be located in those areas, patient safety, egress and other life safety considerations, such as sleeping suite requirements. These proposed areas are within the existing hospital that has 100% sprinkler coverage and smoke detection coverage as required by the Life Safety Code. The fire alarm and sprinkler systems are monitored 24/7. These areas are part of the hospital's existing Life Safety compartments and suites. The Life Safety Code size limitations will not be exceeded. Egress and additional life safety measures will be taken as needed to ensure safe utilization of these spaces.

Planned use of the additional licensed beds (e.g. used to supplement normal operations due to existing bed occupancy by COVID-19 patients, or specifically for COVID-19 patients):

The additional licensed beds will be used either to care for COVID-19 patients directly or to supplement existing operations so that existing beds can be used for COVID-19 patients, depending on the nature and timing of patient demand.

Availability of Medical Supplies and PPE:

Sentara has adequate medical supplies and personal protective equipment to safely operate the increase in patient beds. Sentara has acquired additional PPE and supplies through alternate vendors over the last three months. Additionally, using CDC approved methods, Sentara is reprocessing N95 masks and other PPE safely. Also, Sentara has been successful in acquiring items such as face shields and goggles which can be used multiple times and cleaned in a standard process. We continue to review and update our standard work processes based on CDC guidelines and our current COVID-19 status. We have mapped our projected supply needs based on the projected demand model so that they are forecasted weekly and projected for 12 week increments.

Plan for staffing the beds:

The Sentara Hospitals will have adequate staffing for the 823 beds as the demand for the beds are needed. Each acute care facility has a phased sequenced approach to open additional ICU or med/surgical beds based on demand. Our top priority is always the health and safety of our patients as well as our health care teams, and we recognize the need to preserve resources and to respond to changing conditions. As a system, we have developed alternate models of Provider (Physician and Mid-level providers) nursing care, respiratory, and other support services. The nursing care model will be expanded with Registered Nurses from the system resource pool as well as other Sentara divisions. We are fortunate as a system, to be able to move staff among facilities and geographies to meet demand as it may be different in the various regions of Virginia.

The system has also expanded with telehealth being used in many specialties, including hospital medicine to broaden reach to the expanded patient demand.

We respectfully request the Commissioner grant the additional licensed bed capacity as requested above. If you require any additional information in processing this request, please contact Betsy Reilly at ehreilly@sentara.com or 757-455-7138.

If you have any questions, please do not hesitate to contact me.

Sincerely,

A handwritten signature in blue ink that reads "Terrie L. Edwards". The signature is written in a cursive style with a large initial "T".

Terrie Edwards, Corporate Vice President
& System Incident Command Center Operations Leader

cc: Piero Mannino, Supervisor, Virginia Division of Certificate of Public Need (via email)
Dean Montgomery, Executive Director, Health Systems Agency of Northern Virginia (via email)
Betsy Reilly, Director, Corporate Strategy and Planning, Sentara Healthcare

4/23/2020			Current	Number of New Beds			Resulting
Facility	City	Bed Location	Licensed Beds	ICU/PCU	Med / Surg	Total Added	Total Licensed
Sentara Norfolk General Hospital	Norfolk	6K	525			382	907
		9K					
		10K					
		4RP					
		5R					
		6RP					
		8RP					
		4HH					
		5HH					
		Short Stay					
		Advanced Heart Failure Unit (AHFU)					
		4K Womens					
		4H			222		
		7N					
		9A and 9B Rehab					
		4K					
		5K					
		Heart Hospital OBS					
		Non-Invasive					
		Peripheral Vascular Lab (PVL)					
		Infusion Clinic					
		Care Unit (Cardiac Post-Procedure Recovery Unit)					
		6N (old ADU)					
		GICU		154			
		CSICU					
		CICU					
Vascular ICU (VICU)/Burn Transplant Unit (BTU)							
NICU							
PVSU - Respiratory Unit							
PACU (Peri-Op)							
VIC (Peri-Op)							
OB		6					
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Sentara Leigh Hospital	Norfolk	1E	247		145	285	532
		1W					
		2E					
		2W					
		4W					
		5E					
		5W					
		3E					
		3W		132			
		PACU					
4E							
OB		8					
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Sentara Virginia Beach General Hospital	Virginia Beach	ICU	273	47		47	320
		Cardiac Cath Holding (CCHA)					
		CCU					
Cardiac Non-Invasive							
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Sentara Princess Anne Hospital	Virginia Beach	ICU	174	47		47	221
		Pre/Post					
		Emergency Department Respiratory Unit (EDRU)					
		3B					
PACU							

4/23/2020			Current	Number of New Beds		Resulting	
Facility	City	Bed Location	Licensed Beds	ICU/PCU	Med / Surg	Total Added	Total Licensed
Sentara Obici Hospital	Suffolk	1OS	175	34	46	80	255
		CSU					
		3MS					
		1MO					
		Observations					
		Pre/Post/PACU					
		ICU					
		PACU					
		OR Holding					
		Pre/Post					
Cath Lab/Holding							
Sentara Williamsburg Regional Medical Center	Williamsburg	3S	145	14	21	35	180
		3N					
		4N					
		4S					
		Ambulatory Surgery Unit					
		OR					
		ICU					
		PEDS					
Sentara RMH Medical Center	Harrisonburg	2WA	238	48	11	59	297
		2WB					
		3 W + Peds					
		4E					
		4W					
		5W					
		4W (Peds Unit)					
		Behavioral Health					
		CCU					
		OP Surgery					
PACU							
Sentara Northern Virginia Medical Center	Woodbridge	Medicine	183	20	36	56	239
		Surgery					
		Oncology					
		Card Telemetry					
		IMCU-3					
		Oncology to Post Partum					
		ICU					
		IMCU-1					
Monitor Unit							