



Mary Washington Healthcare

Executive Office

April 7, 2020

M. Norman Oliver, M.D., MA
State Health Commissioner
Virginia Department of Health
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Richmond, VA. 23219
norm.oliver@vdh.virginia.gov

Erik Bodin, Director
Division of Certificate of Public Need
Virginia Department of Health
9960 Mayland Drive, Suite 401
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Request to Increase Licensed Bed Capacity Pursuant to Executive Order 52 (2020)

Dear Dr. Oliver and Mr. Bodin:

In recognition of the necessity to "anticipate a sudden, yet temporary need to increase bed capacity in general hospitals and nursing homes within the Commonwealth," Governor Northam issued Executive Order 52, directing the State Health Commissioner "to increase licensed bed capacity as determined necessary by the Commissioner to respond to increased demand for beds resulting from COVID-19." Mary Washington Healthcare ("MWHC") owns and operates two acute care hospitals in Planning District 16, and its Senior Executive and Medical Leadership developed a "Surge Plan" to respond to the anticipated dramatic increases due to COVID-19 patients. MWHC submits this request to increase the licensed bed at Mary Washington ("MWH") and Stafford Hospital as set forth below.

MWHC current bed compliment:

Bed Type	MWH	Stafford
Med/Surg	299	79
ICU	38	6
Pediatric	10	0
Psychiatric	74	0
OB	50	15
Total	471	100

MWHC Surge Plan:

Facility	Facility Address	Current Licensed Beds	Number of Beds Requested	Total Licensed Beds After Increase
Mary Washington Hospital	1001 Sam Perry Blvd., Fredericksburg, VA 22401	Medical/Surgical: 299 Adult ICU: 38 Total (All Types): 471	Adult ICU: 39 Total Increase: 39	510

Consistent with direction from CDC and CMS, MWH has temporarily postponed all surgical cases to the extent possible and is delaying non-critical diagnostic cardiac procedures. Additional Adult ICU beds will be located in Cardiac Catheterization Holding ("CCH") (10 beds), Post-Anesthesia Care Unit ("PACU") (20 beds) and the Cardiac Step-Down unit ("CSDU") (9 beds). The additional Adult ICU beds will be used to supplement normal operations to care for non-COVID-19 patients, thereby enabling the existing 38 Adult ICU beds to be utilized to care for the most severe level of COVID-19 patients. Of the hospital's existing 299 Medical/Surgical beds, 85 beds have been identified to care for moderate level COVID-19 patients. CCH, PACU and CSDU were originally designed and constructed to meet all life safety code requirements and have not been altered from their original design. Staffing requirements for the additional Adult ICU beds will be met by cross-training and redeploying existing staff from CCH, PACU and staff from other departments to the appropriate areas based on their experience, competency and skill level.

Facility	Facility Address	Current Licensed Beds	Number of Beds Requested	Total Licensed Beds After Increase
Stafford Hospital	101 Hospital Center Blvd., Stafford, VA 22554	Medical/Surgical: 79 Adult ICU: 6 Total (All Types): 100	Adult ICU: 10 Total Increase: 10	110

Consistent with direction from CDC and CMS, Stafford Hospital has temporarily postponed all surgical cases to the extent possible. Additional Adult ICU beds will be located in Same Day Surgery ("SDS") (10 beds). The additional beds will be used to supplement normal operations to care for non-COVID-19 patients, with a portion of the Adult ICU beds in the SDS partitioned as needed to care for COVID-19 patients. The six existing Adult ICU beds will be utilized for the most severe level of COVID-19 patients. Of Stafford Hospital's existing 79 Medical/Surgical beds, two 30 bed units have been identified for moderate level COVID-19 patients. Those units will be utilized for COVID-19 patients as needed. The remaining 19 Medical/Surgical beds are in a separate unit and will be utilized for non COVID-19 patients

only. SDS was originally designed and constructed to meet all life safety code requirements and has not been altered from its original design. Staffing requirements for the additional Adult ICU beds will be met by redeploying the current ICU-trained nursing staff across the Adult ICU and SDS areas to assure nurses with the appropriate competency and skill sets are covering the Adult ICU and SDS unit. The ICU-trained nursing staff will be supplemented by cross-training and redeploying existing nursing from the Operating Room, PACU and other appropriate locations. Leadership will be identifying other nurses with critical care experience to assist with staffing as needed. Staffing for ancillary departments will be adjusted as necessary to meet the increased patient volumes.

MWHC will leverage all system resources to assure all patients are cared for in the most appropriate setting and are provided the highest level of quality and safe patient care possible.

Thank you for your thoughtful consideration of this request. If you have any questions or require any additional information, please do not hesitate to contact me at (540) 741-1414.

Sincerely,



Michael McDermott, MD, MBA
President and Chief Executive Officer
Mary Washington Healthcare
1001 Sam Perry Blvd., Executive Office Suite 100S
Fredericksburg, VA 22401
for
Mary Washington Hospital
Stafford Hospital

cc: Mr. Piero Mannino
Supervisor, DCOPN