# VIRGINIA DEPARTMENT OF HEALTH ADVISORY BOARD OFFICE OF EMERGENCY MEDICAL SERVICES

POST ACUTE CARE COMMITTEE MEETING

THURSDAY, MAY 05, 2022 1:00 P.M.

EMBASSY SUITES BY HILTON RICHMOND 2925 EMORYWOOD PARKWAY RICHMOND, VIRGINIA 23294



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| 1 APPEARANCES                                  | 1 VIRGINIA DEPARTMENT OF HEALTH ADVISORY BOARD       |  |  |
| 2 BETH BROERING, CHAIR                         | 2 OFFICE OF EMERGENCY MEDICAL SERVICES               |  |  |
| 3 MINDY CARTER, OEMS                           | 3 POST ACUTE CARE COMMITTEE MEETING                  |  |  |
| 4 LAUREN CARTER-SMITH                          | 4 THURSDAY, MAY 05, 2022                             |  |  |
| 5 CHARLES DILLARD                              | 5 <b>1:00 P.M</b> .                                  |  |  |
| 6 RENEE GARRETT                                | 6 CHAIR BROERING: Okay, good                         |  |  |
| 7 HEATHER ASTHAGIRI, UVA                       | 7 afternoon everybody.                               |  |  |
| 8 JAMES GIEBFRIED, AMERICAN PHYSICAL THERAPY   | 8 Thank you all for taking time out                  |  |  |
| 9 ASSOCIATION OF VIRGINIA                      | 9 of your day to come down and travel many of you    |  |  |
| 10 CHRIS MILLER, DARS                          | 10 from longer distances, and I know that there's,   |  |  |
| 11 ANNE MCDONNELL, BRAIN INJURY ASSOCIATION OF | 11 there's been traffic and stuff. I'd like to       |  |  |
| 12 VIRGINIA                                    | 12 welcome everybody to the first meeting of the     |  |  |
| 13 PATRICIA DAVIS, INOVA                       | 13 Post Acute Committee in a very, very long time,   |  |  |
| 14 LORI STURT, SOUTHSIDE MEDICAL CENTER        | 14 and I am assuming the role as chair of the        |  |  |
| 15 TRACEY JEFFERS, RESTON HOSPITAL             | 15 committee. I'm Beth Broering and I'm the Trauma   |  |  |
| 16 PAULA FERRADA, INOVA                        | 16 and Burn Program Manager from VC Medical Center   |  |  |
| 17 AMANDA TURNER, CENTRAL HEALTH               | 17 in Richmond, Virginia.                            |  |  |
| 18 KATHY BUTLER                                | 18 I think as we get started, a                      |  |  |
| 19 ROBERT TEWEY, ESO                           | 19 couple of pieces of housekeeping, there are       |  |  |
| 20 JENNIFER WILSON                             | 20 microphones at a couple of places that are        |  |  |
| 21 AMANDA LORETI, CENTRAL SHENANDOAH           | 21 strategically positioned around the table. Mindy  |  |  |
| 22 TANYA TREVILIAN                             | 22 and the team asked that we do not touch those     |  |  |
| 23 KATHLEEN HARDESTY, SENTARA                  | 23 microphones so that they can record the minutes   |  |  |
| 24 LACEY WATFORD, SENTARA NORFOLK GENERAL      | 24 and then in order to be able to accurately record |  |  |
| 25 JESSICA ROSNER, OEMS                        | 25 the minutes if you are going to speak, if you     |  |  |
| 3  | 5  |  |  |
| 1 JAY HOLDREN, VCU                             | 1 would just say your name before you make your      |  |  |
| 2 CHAD BLOSSER, OEMS                           | 2 comments or ask questions so that as they          |  |  |
| 3  | 3 contribute to the minutes or or record the         |  |  |
| 4  | 4 minutes for the next time that they're able to     |  |  |
| 5  | 5 keep track of who has said what.                   |  |  |
| 6  | 6 I am going to pass around a sign                   |  |  |
| 7  | 7 in sheet, and I think what I said in the email to  |  |  |
| 8  | 8 a few of you is typical of my behavior style. If   |  |  |
| 9  | 9 nothing more than that is, I just jumped and took  |  |  |
| 10   | 10 a leap of faith that I knew what I was doing,     |  |  |
| 11   | 11 which probably was not completely accurate and    |  |  |
| 12   | 12 when a number of individuals that were previously |  |  |
| 13   | 13 on the computer, on the committee responded and   |  |  |
| 14   | 14 said that they had either left their positions    |  |  |
| 15   | 15 and recommended new individuals or were no longer |  |  |
| 16   | 16 with your organization. And, and and I also said  |  |  |
| 17   | 17 is there anybody else do you think we should have |  |  |
| 18   | 18 on this committee? I got a lot of names and       |  |  |
| 19   | 19 suggestions and so I just took the liberty of     |  |  |
| 20   | 20 saying would you like to be on this committee?    |  |  |
| 21   | 21 And many of you who are here today said yes, that |  |  |
| 22   | 22 would be great. So there's, but then I got that,  |  |  |
|  | 23 I sort of got my hands slapped and said you have  |  |  |
| 23   | 24 to vote on these people first.                    |  |  |
| 24   | 25 So, what I'd like to do is I'd                    |  |  |

25

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|    | 6   |     |   | 8    |
| 1  | like to have everyone go around the room and      | l , | Central Shenandoah Performance Improvement        |      |
|    | introduce yourself, and please say if you are a   |     | Specialist.                                       |      |
|    | prior committee member and the, and the agency or | 3   | MS. WILSON: Jennifer Wilson,                      |      |
| 4  | group that you are representing, and if you are   | 4   | manager at ESO.                                   |      |
|    | new and somewhat replacing an individual who you  | 5   | MR. TEWEY: Robert Tewey, Director                 |      |
|    | are and and sort of what we intend that role to   | 1   | of Engineering, ESO.                              |      |
|    | be so that we can then figure out where we need   | 7   | MR. TURNER: Amanda Turner,                        |      |
|    | to fill in gaps as we keep moving forward. So,    | 8   |   |      |
|    | Mindy.  | 9   |   |      |
| 10 | MS. CARTER: Mindy Carter with                     | 10  | DR. FERRADA: Thank you. My name                   |      |
| 11 | Office of EMS.                                    | 1   | is Paula Ferrada, and I am Assistant Chief for    |      |
| 12 | MR. BLOSSER: Chad Blosser, staff                  |     | Trauma and Surgery at Inova Health and I am the   |      |
|    | liaison for this committee for today, Office of   |     | current Chair of TAG.                             |      |
| 14 |   | 14  | MR. JEFFERS: Tracey Jeffers, I am                 |      |
| 15 | DR. GIEBFRIED: Dr. Jim Giebfried,                 | ı   | the Trauma Program Director at Reston, excuse me, |      |
|    | Associations with the American Physical Therapy   |     | sorry, at Reston Hospital in Northern Virginia,   |      |
|    | Association of Virginia. My previous commitments  |     | and I'm a visitor.                                |      |
|    | to here, I've also been staff liaison for the     | 18  | MS. STURT: I'm Lori Sturt, and                    |      |
|    | Acute Care Committee.                             | 1   | I'm from Southside Medical Center, and I'm the    |      |
| 20 | MR. HOLDREN: My name is Jay                       | ı   | trauma program manager interim for Tracey         |      |
| _  | Holdren. I'm a Senior Director for Post Acute     | 21  | MS. DAVIS: I'm Pat Davis. I'm                     |      |
|    | Care at the VCU Office building.                  | ı   | currently a guest and I am the director for rehab |      |
|    | (WHEREUPON, papers shuffling.)                    |     | for both Inova Mount Vernon and Inova Fairfax and |      |
| 24 | MR. HOLDREN: I am a proposed                      | ı   | the charity program for Inova.                    |      |
|    | member of the committee replacing Nathan Sizemore | 25  |   |      |
| 23 | member of the committee replacing Nathan Sizemore | 23  | MS. BUTLER: Kathy Butler, Trauma                  |      |
|    | 7   |     |   | 9    |
| 1  | who was my predecessor at VCU College.            | 1   | Program Manager at UVA and previous Chair of this |      |
| 2  | CHAIR BROERING: All right.                        | 2   | committee and visitor.                            |      |
| 3  | DR. ASTHAGIRI: My name is                         | 3   | MS. MILLER: Chris Miller, rehab                   |      |
| 4  | Heather Asthagiri, and I work at UVA.             | 4   | services director for Department of Aging and     |      |
| 5  | MS. ROSNER: I'm Jessica Rosner.                   | 5   | Rehabilitative Services. I've been on this        |      |
| 6  | I am the Epidemiology Program Manager for the     | 6   | committee.  |      |
| 7  | Office of the EMS.                                | 7   | MS. MCDONNELL: Anne McDonnell,                    |      |
| 8  | MS. HARDESTY: I'm Kathleen                        | 8   | the Executive Director of the Brain Injury        |      |
| 9  | Hardesty. I am the Assistant Director for Acute   | 9   | Association of Virginia, previous member of this  |      |
|    | Physical Rehab for Sentara, representing patient  | 10  | committee and representing this committee on the  |      |
| 11 | rehab.  | 11  | System Improvement Committee.                     |      |
| 12 | MS. WATFORD: And I'm Lacey                        | 12  | (WHEREUPON, laughter.)                            |      |
| 13 | Watford. I'm the rehab manager at Sentara         | 13  | CHAIR BROERING: So, I think the                   |      |
| 14 | Norfolk General for patient and acute rehab. I    | 14  | first question, help me out here Mindy.           |      |

- 14 Norfolk General for patient and acute rehab. I 15 would be a new member ...
- 16 CHAIR BROERING: Get up here.  $\textbf{MS. WATFORD:} \ \dots \ \text{okay, and}$ 17 18 replacing Shereen Davis. 19 CHAIR BROERING: Okay, you can 20 come, you can come to the table. It's not
- 21 special. 22 MS. WATFORD: Okay. 23 MS. CARTER: I don't even have a 24 Davis on here.
- 25 MS. LORETI: Amanda Loreti,

14 first question, help me out here Mindy. MS. CARTER: I think since Dr. 16 Ferrada is here, and even though you may not have 17 a quorum, if you would like to ask Dr. Ferrada to 18 replace said members with other said members, 19 there she sits. 20 CHAIR BROERING: Dr. Ferrada ... 21 MS. CARTER: Because apparently 22 that's okay. 23 CHAIR BROERING: Dr. Ferrada, may 24 we replace said members with the prior said 25 members?

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|     | 10  |     |   | 12     |
| 1   | DR. FERRADA: It would be a                        | 1   | MS. MILLER: That's me, Chris                      |        |
|     | privilege and an honor.                           | ı   | Miller.   |        |
| 3   | CHAIR BROERING: Okay.                             | 3   | CHAIR BROERING: Chris Miller.                     |        |
| 4   | (WHEREUPON, laughter.)                            | 4   | Okay. Thanks.                                     |        |
| 5   | CHAIR BROERING: Thank you.                        | 5   | MS. CARTER: And where, and you're                 |        |
| 6   | MS. CARTER: See, she's so hard to                 | 6   | from where?                                       |        |
| 7   | get along with.                                   | 7   | MS. MILLER: DARS, Department of                   |        |
| 8   | CHAIR BROERING: Exactly. Okay, I                  | 8   | Aging and Rehabilitation Services.                |        |
| 9   | think the other question is to then review and    | 9   | MS. CARTER: Okay great. Sorry.                    |        |
| 10  | hopefully some of you have had the opportunity to | 10  | CHAIR BROERING: Okay, Dr.                         |        |
|     | review the minutes. I will start to pass this     | 11  | Giebfried is there. Lauren Carter-Smith is not    |        |
| 12  | around and then I'll take a motion to approve the | 12  | here.   |        |
| 13  | minutes from February 6th of 2020 especially for  | 13  | MS. MILLER: She plans to                          |        |
| 14  | those of you who are new to the group.            | 14  | continue.   |        |
| 15  | MS. CARTER: Could we sort of for,                 | 15  | CHAIR BROERING: And she plans to                  |        |
| 16  | for record keeping purposes and so we know who    | 16  | continue. That's right.                           |        |
| 17  | are going to be the new, who's replacing whom, if | 17  | MS. MILLER: And she's with VOTA.                  |        |
| 18  | we're already into that?                          | 18  | CHAIR BROERING: Yep. Okay.                        |        |
| 19  | CHAIR BROERING: Sure you want to                  | 19  | Renee Garrett was from the Speech and Language    |        |
| 20  | jump to   | 20  | and Hearing of Virginia, and I think that she was |        |
| 21  | MS. CARTER: Okay. Because you                     | 21  | an individual, she is an individual that was not  |        |
| 22  | were talking about the minutes, I was just going  | 22  | able to continue, I'm pretty sure. I had marked   |        |
| 23  | to see if we could                                | 23  | her off. And we did not hear from Dr. Dillard     |        |
| 24  | CHAIR BROERING: Yeah.                             | 24  | from King's Daughters as a Pediatric Acute Rehab. |        |
| 25  | MS. CARTER:vote on anything,                      | 25  | MS. MILLER: Let me see if I can                   |        |
|     | 11  |     |   | 13     |
| 1   | you know what I mean?                             | 1   | text him real quick.                              |        |
| 2   | CHAIR BROERING: Yeah, that's                      | 2   | CHAIR BROERING: Okay that was the                 |        |
| 3   | fine. So you want to                              | 3   | other outstanding, and then Lacey, you're         |        |
| 4   | MS. CARTER: So we need to figure                  | 4   | replacing Emily Jones, is that right?             |        |
| 5   | out, like, who's, who's going to, who's been      | 5   | MS. WATFORD: No, Shereen Davis.                   |        |
| 6   | joining your                                      | 6   | CHAIR BROERING: Shereen Davis.                    |        |
| 7   | CHAIR BROERING: Yeah, this is the                 | 7   | MS. CARTER: There's no Davis on                   |        |
| 8   | list that I printed out and then forgot, so, to   | 8   | here.   |        |
| 9   | bring with me. All right, so we have Acute        | 9   | MS. WATFORD: I didn't think that                  |        |
| 10  | Rehab. We have a Chair, we have Acute Rehab. We   | 10  | was supposed to come up here. I was just          |        |
| 11  | have a Rehab Center Administration, that would be | 11  | listening.  |        |
| 12  | you, Jay Holdren; Rehab Center Administration.    | 12  | CHAIR BROERING: And, Lacey what is                |        |
| 13  | Case Manager and Social Services was Donna        | 13  | your role?  |        |
| 14  | Rotondo, and I think Pat, you were the individual | 14  | MS. WATFORD: I'm the Rehab                        |        |
| 15  | that we, that was suggested and you're coming as  | 15  | Manager for Sentara Norfolk General Hospital.     |        |
| 16  | a guest just to see for right now. Okay, Case     | 16  | Kathleen Hardesty is the Regional Director.       |        |
| 17  | <u> </u>  | 17  | (WHEREUPON, laughter.)                            |        |
|     | Lisa Katzman, so that position is still vacant.   | 18  | CHAIR BROERING: No, no, no, no,                   |        |
| 19  | Anne, you're here as the Brain Injury Association | 19  | you, everybody can stay where they're at. It      |        |
| 20  |   | 20  | doesn't matter where you sit.                     |        |
| 21  | MS. MCDONNELL: Brain Injury                       | 21  | MS. CARTER: If you need to do                     |        |
| 1   | Association, yes, ma'am.                          |     | further work on this you can.                     |        |
| 23  | CHAIR BROERING: Yeah. Okay. We                    | 23  | CHAIR BROERING: We can do further                 |        |
|     | need representation from the Virginia Aging and   | 24  | work.   |        |
| 125 | Rehah Services                                    | 105 | MO CARTER V                                       |        |



MS. CARTER: Yeah.

25 Rehab Services.

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|     | 14  |     |  | 16     |
| 1   | CHAIR BROERING: Okay. I know  | 1   | CHAIR BROERING: Okay.  |        |
|     |   | 2   | DR. ASTHAGIRI: You can call me   |        |
| 3   | MS. CARTER: Yellow there.   | l   | 3 Heather.   |        |
| 4   | CHAIR BROERING: Yeah I know.  | 4   | CHAIR BROERING: All right. From  |        |
| 5   | Okay, so that's going to be Jay.  | l ' | Dr. Heather. Thank you. So is there any other                                    |        |
| 6   | MS. CARTER: Jay who?  |     | questions or comments and if there's no  |        |
| 7   | -   |     | dissension, we'll take those motions as approved?                                |        |
|     | CHAIR BROERING: Holdren.  | ı   | (WHEREUPON, no response.)  |        |
| 8   | MS. CARTER: Okay.   | 9   | CHAIR BROERING: Great, thank you.  |        |
| 9   | CHAIR BROERING: All right.  | ı   | If we can go ahead then and just review the                                      |        |
|     | Okay.   | 11  |  |        |
| 11  | MS. CARTER: Anything we can talk  | ı   | I'll take open, I'll take suggestions. And                                       |        |
| 13  | about.  |     | otherwise, if we could have a motion to approve                                  |        |
|     | CHAIR BROERING: Yeah we can do  |     | the agenda.  |        |
| 1   | that. All right, so let's go back to, sorry   | 15  | MS. MCDONNELL: Motion to approve.  |        |
| 1   | about that. Let's go back to the minutes from                                       | 16  | CHAIR BROERING: From Anne, is  |        |
|     | February the 6th 2020 and give everyone the   | 1   | that right?  |        |
|     | opportunity to review the minutes and, and then I'll take a motion to approve them. | 18  | MS. MCDONNELL: Yes.  |        |
| 1   |   | 19  |  |        |
| 19  | ,   | ı   | CHAIR BROERING: All right. And a motion to second, or second from Dr. Asthagiri. |        |
|     | meeting minutes referred to.)   | 21  | So great, thank you very much.   |        |
| 21  | MS. CARTER: Does that give us a   | 22  | So, the first item of business is  |        |
|     | quorum?   | ı   | the Chair's report, and other than to say I'm                                    |        |
| 23  | CHAIR BROERING: I think it does.  |     | very appreciative that we're now able to meet in                                 |        |
| 1   | 1, two, three, four, five, six, seven, eight,                                       |     | person again and keep this committee moving                                      |        |
| 25  | seven out of, I think we have enough; seven out                                     | 23  | person again and keep this committee moving                                      |        |
|     | 15  |     |  | 17     |
| 1   | of 10.  | 1   | forward and really the development of our trauma                                 |        |
| 2   | MS. CARTER: That's quorum.  |     | system, I don't have a lot to report. I know that                                |        |
| 3   | CHAIR BROERING: Yep.  |     | there was a lot of work that was done by this                                    |        |
| 4   | MS. CARTER: Woo-hoo, we have one  |     | committee in the past in 2018 and '19, especially                                |        |
|     | meeting with a quorum. We're just so happy, I'm                                     |     | with the development or the beginning assembly of                                |        |
| 1   | sorry, this is Mindy, I'm being a bad girl. We                                      |     | a list of resources for post acute care that I                                   |        |
|     | now have a quorum. So, that's good.   | 7   | would like to discuss further in this meeting.                                   |        |
| 8   | CHAIR BROERING: Do I get extra  | 8   | And, oh I do have, if we can put on the list                                     |        |
| 9   | points for that?  |     | before we end the meeting, I will need a   |        |
| 10  | MS. CARTER: Yeah, I think you're  |     | representation, no we need a acute care committee                                |        |
| 11  | one of the few.   | 11  | liaison for this meeting.  |        |
| 12  | (WHEREUPON, Committee Members reviewed the  | 12  | MS. CARTER: Yes.   |        |
| 13  | meeting minutes previously mentioned.)  | 13  | CHAIR BROERING: That's what we're  |        |
| 14  | MS. CARTER: We can entertain a  | 14  | missing. It's the opposite. We have the liaisons                                 |        |
|     | motion, if necessary.   | 15  | out, we needed one coming back in, that's what we                                |        |
| 16  | CHAIR BROERING: Hmm?  | 16  | need.  |        |
| 17  | MS. CARTER: We can entertain a  | 17  | Okay. So I think the first item  |        |
| 18  | motion, if necessary.   | 18  | of business to talk about is the review of the                                   |        |
| 19  | CHAIR BROERING: Okay. Yes. All  | 19  | PACT membership and the need for additional                                      |        |
| 20  | right. Thank you. All right, so, we have a  | 20  | members. So I'm going to let Mindy sort of read                                  |        |
| 21  | motion to approve from Chris, for Christine   | 21  | out where we've got positions that were listed                                   |        |
| 22  | miller and a second from Doctor, tell me how you                                    | 22  | and then the discussion of, sort of changes to                                   |        |
| 23  |   | 23  | that or augmentation and then people to fill                                     |        |
| 24  | DR. ASTHAGIRI: Asthagiri.   | 24  | vacant positions.  |        |
| 25  | CHAIR BROERING: Asthagiri.  | 25  | MS. CARTER: So if I'm reading,   |        |
| 1 . | - J   |     |  |        |



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|          | 18   |                      |  | 20     |
| ١,       | this and this and was 10   | ١,                   | inhaha ahla aa halo aanaa aa aa ah ah Maish ia   |        |
|          | this one's, this one's vacant?   |                      | might be able to help suggest somebody, Keith is   |        |
| 2        | CHAIR BROERING: Yep.   | 1                    | with   |        |
| 3        | MS. CARTER: And these two are  | 3                    | MR. HOLDREN: Yeah. VHCA.   |        |
| 4        |  | 4                    | MS. MCDONNELL: Yeah, because I   |        |
| 5        | CHAIR BROERING: Yep.   |                      | was going to say Virginia Healthcare and Hospital  |        |
| 6        | MS. CARTER: Okay so it looks like  |                      | but that's not it, that's Sean Connaughton.  |        |
|          | with that movement, we have a case manager social  | 7                    | MR. HOLDREN: Yeah.   |        |
|          | work at an acute rehab, a position open. We also   | 8                    | MS. MCDONNELL: But Keith might be  |        |
|          | have the speech language and hearing association position open. We also have a sniff position  | 10                   | able to help us locate someone.  |        |
| 11       |  | 1                    | MR. HOLDREN: Yeah, I'm a member  |        |
|          | Care Committee open.   |                      | of VHCA, I could reach to Keith, or a member organizations, that's the assembly for all the, |        |
| 13       | I think that, do you want to just  |                      | our state and commonwealth; it's Jay Holdren   |        |
|          | sort of discuss like how we could change that?   |                      | speaking.  |        |
| 15       | CHAIR BROERING: Yeah.  | 15                   | CHAIR BROERING: Okay, so you   |        |
| 16       | MS. CARTER: So we can't, the   | 1                    | would be so just to clarify, you would be  |        |
| 17       | composition of the committee can be changed. This  |                      | reaching out to Keith to identify an individual  |        |
| 18       | is not set in stone; if you feel that you're   |                      | to participate on this committee or for Keith to   |        |
| 19       | going to get better participation from   | 19                   | participate on the committee or one or either of   |        |
| 20       | potentially people from other sectors or you feel  | 1                    | those?   |        |
| 21       | that you need people from other sectors, you're  | 21                   | MR. HOLDREN: I think it would be   |        |
| 22       | able to do that. The only difference is that we  | 22                   | more appropriate; he's not an operator. He's the   |        |
| 23       | want to try to keep it to close to the same  |                      | CEO of the Association.  |        |
| 24       | number probably in terms of the number of  | 24                   | CHAIR BROERING: Okay.  |        |
| 25       | members, and then if you wanted to you know  | 25                   | MR. HOLDREN: Someone who's   |        |
|          | 19   |                      |  | 21     |
| 1        | eliminate, eliminate a member or add a new   | 1                    | CHAIR BROERING: Within that.   |        |
|          | position, the way to do that would be to go to   | 2                    | MR. HOLDREN:straighter in a  |        |
|          | the executive committee of the board just to get   | 3                    | facility in the Commonwealth, would be most  |        |
| 4        | approval of that, and then you're good to go to  | 4                    | appropriate to recommend.  |        |
| 5        | to set that in motion.   | 5                    | CHAIR BROERING: Okay. And what   |        |
| 6        | CHAIR BROERING: All right.   | 6                    | is his last name again?  |        |
| 7        | MS. MCDONNELL: Ma'am?  | 7                    | MR. HOLDREN: H-A-R-E.  |        |
| 8        | CHAIR BROERING: Yes.   | 8                    | CHAIR BROERING: Okay. Yeah if you  |        |
| 9        | MS. MCDONNELL: I just got a text   | 9                    | guys know him well and have that relationship  |        |
| 10       | back from Dr. Dillard. He is planning to   | 10                   | that can have the conversation, I'm happy to be  |        |
| 11       | continue, he could not be here today.  | 11                   | looped into that, but I think that would be great  |        |
| 12       | CHAIR BROERING: Okay great. So   | 12                   | to have that conversation and help us identify   |        |
| 13       | we have representation from Acute Pediatric  | 13                   | that.  |        |
| 14       | Rehab.   | 14                   | MR. HOLDREN: Well, I'll write to   |        |
| 15       | MS. MCDONNELL: Yes.  |                      | him and cc you.  |        |
| 16       | CHAIR BROERING: Okay. I think  | 16                   | CHIAR BROERING: Okay, that's   |        |
| 1        | the one thing we absolutely need is  | 17                   | perfect. And then the second, the second   |        |
| 18       | representation from our skilled nursing  | I                    | position that is open, existing position that was  |        |
| 1        | facilities. And I'm not sure, I'd love to have   | 19                   | open was a representation from the Speech and  |        |
| 20       | production and the second seco | 1 ~ ~                |  |        |
| 0.4      | 55   | 20                   | Language and Hearing Association of Virginia.  |        |
| 21       | fill that void because such a large portion of   | 21                   | MS. MCDONNELL: I've got some   |        |
| 22       | fill that void because such a large portion of our patients actually go to what I call sub acute   | 21<br>22             | MS. MCDONNELL: I've got some contacts. This is   |        |
| 22<br>23 | fill that void because such a large portion of our patients actually go to what I call sub acute rehab or skilled nursing facilities for rehab   | 21<br>22<br>23       | MS. MCDONNELL: I've got some contacts. This is  MS. CARTER: Oh, that'd be good.              |        |
| 22<br>23 | fill that void because such a large portion of our patients actually go to what I call sub acute   | 21<br>22<br>23<br>24 | MS. MCDONNELL: I've got some contacts. This is   |        |





24

20 Pat you might actually fit Lisa's role as the

21 acute rehab case management social work

MS. DAVIS: Right.

MS. CARTER: So ...

CHAIR BROERING: Just put Pat

representation instead of Donna.

22

23

24

25

CHAIR BROERING: We do not.

22 it's appropriate here or there, but LTACs I think

25 agree with the comments. This is Jay Holdren in

23 are something beyond ...

MS. MCDONNELL: I don't know if

MR. HOLDREN: Well, I was going to

29

26

1 regard to home health services, stepped down,

2 well, SNF, ERF, LTAC, hospital, you know, common

- 3 destination augmenting skilled services in the
- 4 home are durable medical equipment providers,
- 5 DME. So you know, again, this could go pretty far
- 6 down the rabbit hole, but ...

7 **MS. MCDONNELL:** Well, there's a

- 8 network of state funded brain injury programs
- 9 about contracting services for resource
- 10 coordination from day programs to adult pediatric
- 11 case management. So some of these folks are
- 12 working with people who are 10, 20 years past
- 13 their brain injury.

18

14 CHAIR BROERING: Yeah.

15 **MS. MCDONNELL:** So again, you

16 know, sort of the rabbit hole caution, I don't

17 know how far out detailed you want ...

CHAIR BROERING: Yeah. And I

19 think to, these are really great points. I think

- 20 to speak to Pat's original question about how far
- 21 post acute, you know, do we want to go? I think
- 22 in the, in the short term, this is my opinion, in
- 23 the short term of just getting this group
- 24 reinvigorated and moving forward, maybe we look
- 25 at what that what that short term is of

- 1 and cognitive and physical and cardiac issues.
- 2 We look at strokes, how far out you're going to
- 3 get the most return and care? How far out if you
- 4 go with the spinal cord; how far out do you go
- 5 with cerebral palsy or head trauma? All those
- 6 vary somewhat with the diagnosis, but all those
- 7 emulate into other things, like medical
- 8 equipment, those are going to change with an
- 9 individual as you progress out, whether it's a
- 10 child or an adult in the care that you're going
- 11 to need, as well as new things that may be
- 12 appropriate in EMS as far as equipment that would
- 13 do better for some of the things that we're
- 14 seeing more readily.

15 Also raised the question in the

16 past we've had the military be present; they came

- 17 as visitors and offered input. One of the areas
- 18 concern in the past was the air show down in
- 19 Norfolk, and that runs about, the estimate is
- 20 about 4,000 people. You can have a crash into the
- 21 crowd. How are you going to manage that type of
- 22 thing, different type of event. So, I think it's
- 23 important that we have your how long out, and
- 24 that we have as much varied group. I support a
- 25 social worker being in here and I support a

27

- 1 discharged to say the first year of care that
- 2 would be required and what type of things we're
- 3 looking at to help improve the system.
- And then if we get some structure
- 5 around that, we can look at that, you three,
- 6 five, 10 year type of, especially from a data7 perspective as we start to look for what our data
- 8 needs and things like that are.

You know, if for those of you who

- 10 are new to the committee, I know one of the
- 11 things that we did do prior to the hiatus was we
- 12 we actually just tried to get a list of who
- 13 provides rehab services because we didn't even
- 14 know who provided or how these rehab services are
- 15 in the state to even get us started so that, I
- 16 don't know, I'm just throwing that idea or that
- 17 thought process out.
- 18 **DR. GIEBFRIED:** This is Jim
- 19 Giebfried. Yeah, I concur. I think we really
- 20 need to have an idea of how far out and it also
- 21 depends on what kind of disability we're talking
- 22 about.
- 23 CHAIR BROERING: Sure.
- 24 DR. GIEBFRIED: Just developing and
- 25 finding long COVID and how long that's involved

- 1 speech pathologist being in here because we've
- 2 seen the cognitive issues and how much more they
- 3 taken over the role of treating dimentia with
- 4 patients, with Parkinson's to go into dimentia,
- 5 all those things. And then the falls related
- 6 with the Parkinson's, so you have the trauma
- 7 therapy. So it's a, really a complex and it's
- 8 great that we have a group here that relates to
- 9 really what we're trying to provide out in the
- 10 community.
- 11 I state one other thing too from
- 12 previous, we found that in the southwest, one of
- 13 the issues was with hospitalization needs and we
- 14 have these but sometimes people have to go across
- 15 state lines to get the services that they needed.
- 16 Or how did we manage if people were being
- 17 discharged because we looked at some of the
- 18 numbers of people being discharged and we said
- 19 geez, this is just too low, we know there should
- 20 be more people into rehab or into a SNF and they
- 21 may have gone out of state. We, therefore,
- 22 didn't get some of the recordings of that, but we
- 23 should have had some recordings in the24 transportation of the individual, how they were
- 25 transported or where they were transported to.



12 LTACs? I'm going to look at you, Jay, because

15 MR. HOLDREN: That's a good 16 question.

14 this.

22

13 you're, you're my only source of knowledge for

17 CHAIR BROERING: Versus acute care 18 versus SNF or where do they fall? 19 MR. HOLDREN: At this point, I'm 20 looking at my friend here from UVA who owns ... 21 (WHEREUPON, laughter.)

23 LTACs in the state, but I don't know if there's, 24 I'm sorry, this is Heather Asthagiri, governing

DR. ASTHAGIRI: There are several

25 body for them; I'm sure there's something. I can

12 patients who experience trauma might be in a

different, or aspect that might be included at

some point down the line. Maybe, just, you know,

15 sort of the history of this group.

16 DR. GIEBFRIED: This is Jim

17 Giebfried, with the telehealth in home health,

18 telehealth was a turning point with physicians to

19 be able to get in because the clients couldn't

20 get it to them, or vice versa. But there is also 21 limitation in regard to rehabilitation. People

22 being paid through Medicare that that's under

23 COVID bill that went in and were only covered as

24 long as we're still considered COVID. So that,

25 that may stop, but the benefits of telehealth are

- 1 up there, and it really helped physicians eeing
- 2 the home situation, the home setting the client
- 3 is in, like come in and brought into the office
- 4 to deal with them right there, but you could miss
- 5 everything that is going on in the home and the
- 6 caregivers that may come, all the surroundings
- 7 and environment. So, home care is important.
- 8 Telehealth made a difference. Hopefully will be
- 9 continued and completely paid for by the
- 10 insurance company. Some of the privates have
- 11 made it more permanent. Medicare is still on the
- 12 line. And down the line I think that need with
- 13 the patiennt and giving out information to our
- 14 clients will make a difference. And the state
- 15 putting in their two cents into Washington, and
- 16 so, all the states represent themselves, all the
- 17 congressional delegation have offices out in
- 18 Washington D.C., to go lobby, so I think it's
- 19 important that many of the things that come out
- 20 of this committee, we need to have some sort of
- 21 needs which was can transfer, what we're making
- 22 that suggestions to the people who are in
- 23 Washington representing the state who then go and
- 24 meet with people and does those things. What may
- 25 be appropriate at the end of year that we put

- 1 crossed my mind.
- MS. MCDONNELL: Well, it depends.

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- 3 There may be some benefit to adding a pediatric
- 4 social worker, but I wonder about you, the people
- 5 who are trying to get these kids back into
- 6 school, the transition back ito school because
- 7 you know, there are hospital based programs,
- 8 Children's Hospital has one, so that's something
- 9 to consider. The other thing that I was going
- 10 to mention, which isn't related to special
- 11 population, this is Anne speaking, is that one of
- 12 the last conversations we had stopped was the
- role that insurance plays in most accute care.
- 14 And I don't exactly know who the right person is,
- 15 some other health policy person. But you know
- 16 this this issue of insurance is growing
- 17 increasingly problematic with, Aetna denies
- 18 inpatient rehab right out of pocket since people
- do a SNF, you know, see those outcomes getting
- worse and worse with people who have
- 21 brain injuries. What's happening at the same
- 22 time, their length of stay is going ...
- 23 CHAIR BROERING: Right.
- 24 MS. MCDONNELL: So I keep thinking
- 25 that's an angle that needs to be part of this.

- 1 things together and present in our legislative
- 2 body and address to them what are concerns are,
- 3 what are issues and what bills they may be able
- 4 to generate either in the House of Delegates or
- 5 in a Congressional sense, in Washington. So I
- 6 think there's a lot that we can do. I applaud
- 7 everybody who's here to try to dig in and help
- 8 out.

9

- CHAIR BROERING: Yeah, I think we
- 10 got a lot to cover, we've got a lot to do. I
- 11 think lots of potential. So I'm hearing, again
- 12 the SNF, we've definitely got a liaison for
- 13 speech and language. You're going to reach out
- 14 to, Heather's going to reach out to the LTACs and
- 15 then Chris you're going to reach out identify
- 16 home health. Are there any other special
- populations? And again, I don't want to like get 17
- 18 this into too much into the weeds of individual
- 19 diagnoses specifically. I know we have Dr.
- 20 Dillard as a liaison for pediatrics. But is
- 21 there any other aspect of pediatrics or a
- 22 specialty population that may be critically
- 23 important to this committee? Additional
- 24 pediatric resources or a pedi, pediatric social
- 25 worker? I don't, I don't know. Just, just

- 1 We need to prove that an investment in post
  - 2 accute acute care is in the best interest of
  - 3 everybody.

35

- CHAIR BROERING: Sure. Yeah, I
- 5 can't say more than that is it is critically
- 6 important and incredibly frustrating for those of
- 7 us on the acute side dealing with it, trying to
- 8 get patients placed in the right place. I don't
- 9 know, Mindy is a someone on the, like,
- 10 commissions? I don't ...
- 11 MS. CARTER: I'd have to explore
- 12 that further.
- 13 CHAIR BROERING: I don't ...
- 14 **COMMITTEE MEMBER:** Are you looking
- 15 for somebody to talk about the insurance? The
- legislative type, because the AMRPA does that.
- They're the ones out there gathering the data on
- denials and how long it takes to get a referral
- to go through. Actually, we went through all
- 20 that data last August. Yeah. But they, they
- gathered all that data and they're actually
- 22 getting their results next Thursday. So, they,
- they're always up more capital.
- 24 CHAIR BROERING: Let's leave that
- 25 in the parking lot about the insurance. But it



Post Acute Care Committee May 5, 2022 CCR#17230-1 38 40 1 is, it is, I'll get on that bandwagon in a 1 document referred to.) 2 heartbeat. Okay, so I think we've covered agenda DR. GIEBFRIED: Just a follow up 3 item number two or number three, kind of the 3 to that, some of those were licensed and some 4 review of the membership and the potential needs 4 were without license; is that true? 5 for additional members with a couple item, a **COMMITTEE MEMBER:** I believe they 6 couple individuals reaching out for liaisons or were, these were all the licensed sellers. 7 representation and hopefully we'll have that DR. GIEBFRIED: They were all 8 formalized by the next meeting. licensed? 9 The second agenda item for CHAIR BROERING: So I think what 10 discussion is the review of the 2020 listing of 10 I'd like to suggest that what we do is we get 11 regional rehab and post discharge facility 11 that list and send it out to the committee for 12 resources. So Mindy, I'm going to ask you for 12 review, for further review and I agree it's 13 the help and, and really others on the committee, 13 really due for a refresh at this point because I 14 as well because I do not have that report. Like. 14 think the, the picture of all of these beds has 15 I don't know if anybody ... 15 probably changed pretty significantly in, in many 16 **COMMITTEE MEMBER:** At the February 16 areas. So, with some increases in and actually 17 meeting of 2020, I provided that list. 17 some decreases, but uh someone will have to 18 CHAIR BROERING: Okay. 18 refresh my memory because I actually joined the 19 **COMMITTEE MEMBER:** Urgent care and 19 Post Acute Committee later in its inception as a 20 para care, all of the state steps and the ERMS 20 represent as a representative from the Acute Care 21 throughout the state that's, you can pull that 21 Committee. What was the process that we, that 22 off the website, yeah, CMS website. 22 this committee took to collate that report, those 23 CHAIR BROERING: Okay. beds? How did we get that information? 24 **COMMITTEE MEMBER:** Now, who is 24 **COMMITTEE MEMBER:** I just made 25 still in business after COVID? I mean the list 25 copies. 39 41 1 would have to be refreshed. CHAIR BROERING: Well, I mean 2 CHAIR BROERING: Yeah. Yeah. 2 where was it pulled from? Where were the sources **COMMITTEE MEMBER:** But the list COMMITTEE MEMBER: It's off the 3 4 CMS website. 4 that I gave to Old County Vets, they had, I guess 5 that's the way you slice and dice it, had the 5 CHAIR BROERING: Off the CMS 6 addresses and, you know, whether they took 6 website. So we can pull that and send it and get 7 Medicaid, those types of things. 7 it sent out. So let's get that sent out and and 8 DR. GIEBFRIED: Point of 8 we'll put that on the agenda for next for the 9 information. 9 next meeting for further discussion. And then at 10 CHAIR BROERING: Yeah. 10 the last meeting there was a discussion of the 11 11 data standards, there was a beginning discussion DR. GIEBFRIED: You remember how 12 of data standards for post acute discharge. So 12 many, was it like 180 some odd? 13 I'd like to bring that discussion back up, and I 13 **COMMITTEE MEMBER:** I found it in 14 think this is particularly important because the 14 the minutes. 15 Acute Care Committee and then the trauma program 15 MR. HOLDREN: It's in the minutes,

20 SNFs. 21 taking a deep dive into those trauma standards. 21 CHAIR BROERING: Yeah. 22 And then we're kind of at the point I think of 22 MR. HOLDREN: It's number 4. 23 looking at it and then beginning to bring it back 23 CHAIR BROERING: Right. 24 to the Acute Care Committee and other committees 24 MR. HOLDREN: First paragraph. 25 for review. So I think one of the questions that 25 (WHEREUPON, Committee Members examined the

16 yeah.

18 the list. Let's see if I can ...

**COMMITTEE MEMBER:** But I do have

MR. HOLDREN: 28 ERFs and 287

17

19



16 managers in particular have spent really the last

19 designation, or the trauma designation manual and

17 year, year and a half working on reviewing the

20 the associated standards and really kind of

18 prior, or the existing trauma standard

45

43

23

24

1 would think that I would ask that question.

25 question. Thanks for bringing that up. You

2 MS. JEFFERS: You've got a lot on

3 your mind today. It's okay.

that just, and I just ...

MS. CARTER: That was Tracey

5 Jeffers, by the way.

23

24

6 MS. JEFFERS: I said my name. 7

MS. CARTER: Okay, just making

CHAIR BROERING: That's a great

8 sure. Tracy Jeffers.

9 (WHEREUPON, laughter.)

10 MS. CARTER: In case we didn't

11 hear you back there.

12 MS. JEFFERS: Not Beth Broering.

13 MS. MCDONNELL: Beth. this is

14 Anne. I have a question. Do you know whether or

15 not any of the other states have trauma plans

that have those designations based on level of

17 trauma designation? I'd like to see those,

18 because I feel like ...

19 CHAIR BROERING: Yeah, that's a

20 really great question. I can speak specifically

21 to Pennsylvania because I, I review trauma

22 centers in Pennsylvania pretty regularly as a, as

23 a reviewer for the Pennsylvania trauma system and

24 they, to my knowledge, I have not ever said,

25 checked a box that said they have this in place

1 that many of the surrogates who are up and

2 sending people to SNF facilities and discharge

level three hospital, sort of mind numbing.

25 Giebfried. One of the issues that I've had was

DR. GRIEBFRIED: This is Jim

3 directly from the hospital, the home-to-home care

4 because of the high risk infections. So, some of

5 that varies. I went back some of them previous

6 question that was asked regarding, there we had

an indication that there were 10 states that do

track acute hospitals for their trauma care and

patients.

10 CHAIR BROERING: Any other

11 thoughts about, I'm going to let you guys give

12 that some food for thought, as well, especially

since we're just getting started with this group.

14 I think I'm going to hold, I'm just, in the

15 interest of time that any desired data elements

16 for the state, I think we're too far into the

meeting. Any, any other comments, any

18 suggestions? Any thoughts on how we keep this

group moving forward? 19

20 MS. CARTER: Yeah, the membership.

21 **CHAIR BROERING: Hm?** 

22 MS. CARTER: The members.

CHAIR BROERING: Yeah. First, get

24 the members and then we can, we can work. Okay,

25 well, I think if that is, unless others have



23

|  | Post Acute Care Com  | HILL   | ee May 5, 2022 CCR#17250-1   | rage 13 |
|--|--|--|--|---------|
|  | 46   |  |  | 48      |
| ١,   | 141-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1  | ١,   | hanna an ann an t-aireann an t-aireann ann an t-aireann ann an t-aireann ann an t-aireann ann an t-aireann an  |         |
|  | comments, suggestions. I think let's um wrap the   | ı  | here as guests, we will wrap this meeting up and   |         |
|  | meeting up for today. Again, I appreciate  |  | call it a day. Thanks  |         |
| - 1  | everyone's participation. Please, I should say   | ı  | (WHEREUPON, the Meeting concluded at 1:55 p.m.)  |         |
|  | you can't shoot me an email because, or you can  | 4  |  |         |
|  | do a one on one conversation, is that right?   | 5  |  |         |
| 6  | Please give me the rules of, of communicating,   | 6  |  |         |
| 7  | please give this committee the rules of  | 7  |  |         |
| 8  | communication.   | 8  |  |         |
| 9  | MS. CARTER: So Beth can send out   | 9  |  |         |
| 10   | an email to all of you and you individually can  | 10   |  |         |
| 11   | reply back to her if you get more than two people  | 11   |  |         |
| 12   | on an email that constitutes a meeting under the   | 12   |  |         |
| 13   | code of Virginia, and therefore we cannot do that  | 13   |  |         |
|  | without announcing that in advance. So, and  | 14   |  |         |
|  | opening it to the public, so basically when Beth   | ı  |  |         |
|  | sends you an email, she's probably going to send   | 15   |  |         |
| - 1  | it with blind copy that way nobody can hit reply   | 16   |  |         |
| - 1  | all, because if you hit reply all that   | 17   |  |         |
|  | constitutes a meeting. Okay? So, you know,   | 18   |  |         |
|  | we're going to be the email police here  | 19   |  |         |
|  | unfortunately and email her directly and you can   | 20   |  |         |
|  | include me if you want, and we will facilitate   | 21   |  |         |
|  | -  | 22   |  |         |
|  | communication out to the whole group. So we stay out of hot water with that.   | 23   |  |         |
| 25   | CHAIR BROERING: And I'm a  | 24   |  |         |
| 25   | CHAIR BROEKING: Allu IIII a  | 25   |  |         |
|  |  |  |  |         |
|  | 47   |  |  | 49      |
| 1  |  |  | CARTION  | 49      |
|  | pinnacle of hot water.   | 1  |  | 49      |
| 2  | pinnacle of hot water.  MS. CARTER: The other thing is   | 2  |  | 49      |
| 3  | pinnacle of hot water.  MS. CARTER: The other thing is that something that, and this is Mindy, the other   | 2<br>3   | The foregoing matter was taken on the date, and at   | 49      |
| 2<br>3<br>4  | pinnacle of hot water.  MS. CARTER: The other thing is that something that, and this is Mindy, the other thing that's in the works with the GAB that's   | 2<br>3<br>4  | The foregoing matter was taken on the date, and at the time and place set out on the title page hereof.  | 49      |
| 2<br>3<br>4<br>5   | pinnacle of hot water.  MS. CARTER: The other thing is that something that, and this is Mindy, the other thing that's in the works with the GAB that's going to be voted on hopefully tomorrow because   | 2<br>3<br>4<br>5   | The foregoing matter was taken on the date, and at the time and place set out on the title page hereof.  | 49      |
| 2<br>3<br>4<br>5<br>6  | pinnacle of hot water.  MS. CARTER: The other thing is that something that, and this is Mindy, the other thing that's in the works with the GAB that's going to be voted on hopefully tomorrow because it was tabled last time, there are a lot of   | 2<br>3<br>4<br>5<br>6  | The foregoing matter was taken on the date, and at the time and place set out on the title page hereof.  It was requested that the matter be taken by the  | 49      |
| 2<br>3<br>4<br>5<br>6<br>7   | pinnacle of hot water.  MS. CARTER: The other thing is that something that, and this is Mindy, the other thing that's in the works with the GAB that's going to be voted on hopefully tomorrow because it was tabled last time, there are a lot of questions on whether or not we can have virtual   | 2<br>3<br>4<br>5<br>6<br>7   | The foregoing matter was taken on the date, and at the time and place set out on the title page hereof.  It was requested that the matter be taken by the reporter and that the same be reduced to typewritten       | 49      |
| 2<br>3<br>4<br>5<br>6<br>7<br>8  | pinnacle of hot water.  MS. CARTER: The other thing is that something that, and this is Mindy, the other thing that's in the works with the GAB that's going to be voted on hopefully tomorrow because it was tabled last time, there are a lot of questions on whether or not we can have virtual meetings when the state was under an emergency  | 2<br>3<br>4<br>5<br>6<br>7<br>8  | The foregoing matter was taken on the date, and at the time and place set out on the title page hereof.  It was requested that the matter be taken by the reporter and that the same be reduced to typewritten form. | 49      |
| 2<br>3<br>4<br>5<br>6<br>7<br>8<br>9   | pinnacle of hot water.  MS. CARTER: The other thing is that something that, and this is Mindy, the other thing that's in the works with the GAB that's going to be voted on hopefully tomorrow because it was tabled last time, there are a lot of questions on whether or not we can have virtual meetings when the state was under an emergency order by the governor, we were temporarily   | 2<br>3<br>4<br>5<br>6<br>7<br>8  | The foregoing matter was taken on the date, and at the time and place set out on the title page hereof.  It was requested that the matter be taken by the reporter and that the same be reduced to typewritten form. | 49      |
| 2<br>3<br>4<br>5<br>6<br>7<br>8<br>9   | pinnacle of hot water.  MS. CARTER: The other thing is that something that, and this is Mindy, the other thing that's in the works with the GAB that's going to be voted on hopefully tomorrow because it was tabled last time, there are a lot of questions on whether or not we can have virtual meetings when the state was under an emergency order by the governor, we were temporarily allowed to have virtual, virtual meetings. When   | 2<br>3<br>4<br>5<br>6<br>7<br>8<br>9   | The foregoing matter was taken on the date, and at the time and place set out on the title page hereof.  It was requested that the matter be taken by the reporter and that the same be reduced to typewritten form. | 49      |
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| 1  | CERTIFICATE OF REPORTER AND SECURE ENCRYPTED          |  |
| 2  | SIGNATURE AND DELIVERY OF CERTIFIED TRANSCRIPT        |  |
| 3  | I, CHERYL R. LANE, Notary Public, do hereby           |  |
|    | certify that the forgoing matter was reported by      |  |
|    | stenographic and/or mechanical means, that same was   |  |
|    | reduced to written form, that the transcript prepared |  |
|    | by me or under my direction, is a true and accurate   |  |
|    | record of same to the best of my knowledge and        |  |
|    | ability; that there is no relation nor employment by  |  |
|    | any attorney or counsel employed by the parties       |  |
|    | hereto, nor financial or otherwise interest in the    |  |
|    | action filed or its outcome.                          |  |
| 13 | This transcript and certificate have been             |  |
|    | digitally signed and securely delivered through our   |  |
|    | encryption server.                                    |  |
| 16 | IN WITNESS HEREOF, I have here unto set my hand       |  |
| 17 | this 12TH day of MAY, 2022.                           |  |
| 18 | ·   |  |
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| 20 |   |  |
| 21 |   |  |
| 22 | /s/ CHERYL R. LANE                                    |  |
| 23 | COURT REPORTER / NOTARY                               |  |
|    | NOTARY REGISTRATION NUMBER: 7864242                   |  |
| 25 | MY COMMISSION EXPIRES: 05/31/2024                     |  |
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